

Table with market data including Dow Jones, Nikkei, and other indices.

Students attempt to kindle flame of Chinese protest

THOUSANDS of students, bunched together against the cold of a Shanghai winter's night yesterday...

view of the biggest public demonstrations since the Cultural Revolution of the late 1960s and early 1970s.

BY ROBERT THOMPSON IN SHANGHAI

and jammed around City Hall on the waterfront last night were excitedly defining and redefining what they mean by "democracy" and "freedom" and looking for a focus for their collective energy.

They were wrapped in bulky cotton-padded coats in the sub-zero temperatures and were clearly planning to stay all night. One of their leaders, Dai Junyi, a medical student, was passed cigarettes and cough drops by supporters as he shouted: "All of you should open up your mouths."

SGS and Thomson explore microchip merger

By Alan Friedman in Milan

SGS, the Italian state-owned semiconductor manufacturer, is in talks with Thomson, the nationalised French defence and electronics group, which could lead to further technological co-operation and even a merger of their semiconductor businesses.

Sakharov Gatt fails 'to resume political activism'

Andrei Sakharov, the Soviet dissident released from internal exile last week, said he would resume his advocacy of human rights in the Soviet Union when he returns to Moscow next week.

Opec pact expected to trigger sharp rise in world oil prices

BY RICHARD JOHNS IN GENEVA

WORLD OIL prices are expected to rise sharply following the weekend agreement by the Organisation of Petroleum Exporting Countries (Opec) to limit collective output and fix selling rates.

demnation of Iraq, its enemy in the Gulf.

OPEC PRODUCTION QUOTAS (000 b/d) table with columns for Country, Dec 1985, and Jan-Mar 1987.

Bush presidential hopes dented by arms scandal

BY LIONEL BARBER IN WASHINGTON

MR GEORGE BUSH, US Vice President, has suffered a damaging setback to his hopes of securing the Republican presidential nomination in 1988 in the wake of the Iran arms scandal.

Shultz to meet ANC

US Secretary of State George Shultz will meet the president of the African National Congress, the anti-apartheid guerrilla group, in Washington next month.

Bombs hit Lima

Eight bombs exploded in Lima, capital of Peru, hours after President Alan Garcia called on national television for a "great national effort" towards economic growth.

Fighting in Chad

Chad said troops loyal to former Chadian rebel leader Goukouni Oueddei killed 400 Libyan soldiers and imprisoned four tank crews in fierce fighting in the country's north west.

Iran to retaliate

Iran said it will shell Iraq's military and industrial areas for 24 hours in retaliation for an Iraqi air raid on its western city of Bahkaran during which Tehran says more than 80 people were killed.

Kaunda's son dies

A summit of southern Africa's six front-line states ended abruptly without a communique after the death of a son of Zambian President Kenneth Kaunda, the summit's host.

Rome budget passed

The Italian Senate approved the Government's 1987 budget which aims to limit the state sector borrowing requirement to about 130,000m (\$170b).

India border accord

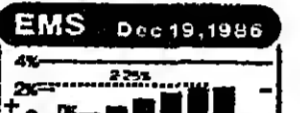
India and Pakistan pledged not to support terrorists and agreed to step up military co-operation along their common border after two days of talks in Lahore.

Dutch protest

About 30 Dutch protesters chained themselves to the perimeter fence of the Borssele nuclear power plant in southern Holland in a demonstration calling for an end to nuclear power in the country.

Forgetful forgers

Bank tellers in the Belgian town of Termonde alerted police after discovering fake EFR 500 (\$12) notes. The forgers had omitted to include the signature of the national bank's treasurer and governor.



The chart shows the two constraints on European Monetary System exchange rates.

viewed if distortions are not to prevent members fulfilling their quotas and induce them to offer discounts.

Bonn economic advisers press for curb on banks in industry

BY PETER BRUCE IN BONN

AN INFLUENTIAL group of advisers to the West German Economics Ministry in Bonn has come out strongly in support of curbing the influence of West German banks in industry.

be reported and approved by the cartel authorities but critics argue that the grey area below 25 per cent is growing in importance and that bank influence need not be any less forceful at a 15 per cent holding.

CONTENTS table listing various sections and page numbers including International, Companies, UK, etc.

THE MONDAY PAGE INTERVIEW section featuring David Housego talks to French Minister Philippe Seguin, Page 4.

VSEL CONSORTIUM Vickers Shipbuilding & Engineering Limited advertisement with financial details and contact information.

OVERSEAS NEWS

US silence adds to EEC fears of grain trade war

THE US Government is keeping EEC trade negotiators on tenterhooks over whether they will face a new trade war on January 1 because of lost US grain sales to Spain.

EEC set to open up public supply purchasing

MEASURES to open up public supply purchasing to freer competition are likely to be agreed today at a meeting in Brussels of the EEC's 12 industry ministers.

Italian budget approved

THE ITALIAN Senate yesterday voted to approve the Government's 1987 budget, which calls for the annual public sector deficit to be reduced to 1,100,000 billion from this year's level of 1,100,000.

Hugh Carnegy reports on the loss of retail trade to N Ireland

Shoppers spurn the Republic

MR EAMON DEVLIN runs, among other things, a petrol station, supermarket and electrical goods store on a windswept county road between two Irish Republic towns.

Canada stands firm on EEC pasta duty

CANADA is to maintain its countervailing duty on pasta imports from the European Community in spite of an EEC warning last week that the measure is a key irritant in bilateral trade relations.

US rapped for machine tool import curbs

The US Government's decision to clamp down on machine tool imports from West Germany has been sharply criticised by the American Chamber of Commerce in Germany.

French outcry leads to withdrawal of new coin

FRANCE's new Ffr 10 (E1.1) piece will have had a short and unhappy life. Barely two months after its introduction, the French Finance Minister has decided to withdraw the coin by the end of this month.

Greece and Turkey play down border incident

THE GREEK and Turkish Governments both appeared determined at the weekend to play down the border clash in which two Turkish soldiers and one Greek soldier were killed.

France outlines Morocco aid

France has offered Morocco an aid package worth Ffr 1,200 million (E130m) for 1987, roughly the same amount offered this year.

Sakharov vows to stay outspoken

DR ANDREI SAKHAROV, the Soviet Union's most prominent dissident, who is expected to return to Moscow tomorrow from seven years of internal exile, said yesterday that he would continue to speak his mind on human rights in the country.

Mitterrand outflanked over work-time law

THE FRENCH Government swept its controversial legislation on flexible working time through parliament in an all-night session at the weekend, just beating the deadline before the Assembly broke up for Christmas.

European split on air transport widens

FURTHER evidence of the split in Europe over air transport reform was seen at the weekend when several countries, including the UK, Holland, Belgium and Ireland, refused to sign an agreement on reforms reached at a meeting of the European Civil Aviation Conference in Paris.

Shultz to meet Tambo

MR GEORGE SHULTZ, the US Secretary of State, is to meet Mr Oliver Tambo, President of the African National Congress, in Washington next month in a move likely to add little to the anti-apartheid guerrilla group.

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S Africa tightens curbs on three papers

THE South African Government tightened its censorship laws at the weekend by placing additional reporting restrictions on three liberal newspapers.

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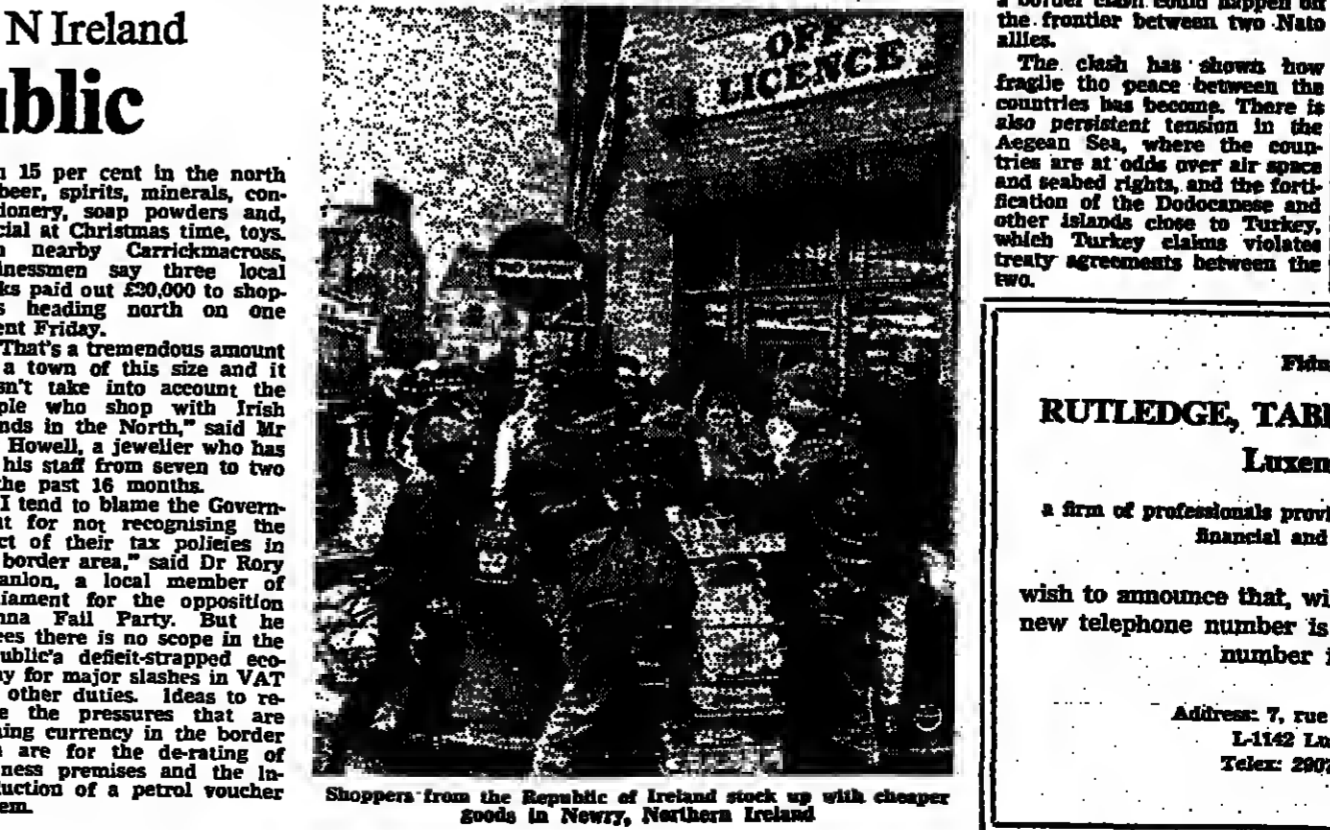
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Shoppers from the Republic of Ireland stock up with cheaper goods in Newry, Northern Ireland

OVERSEAS NEWS

Asea wins big power order from Quebec

By Kevin Done, Nordic Correspondent in Stockholm

Asea, the Swedish electrical engineering group, has won a \$500m (2344m) order to supply HVDC power transmission equipment from Quebec, Canada, to power utilities in the north-east of the US.

The project will take six years to complete and the final commissioning is planned to take place in 1992.

Islamabad admits Sikh movements over border

By John Elliott in New Delhi

PAKISTAN HAS admitted to India for the first time that Sikh extremists have been allowed to cross between India's troubled northern state of Punjab and Pakistan.

The admission emerged from Indian officials' interpretations of a joint communiqué issued last night after talks between officials of the two countries in the Pakistani city of Lahore made significant progress on tense cross-border issues.

John Elliott on the reasons for the mass resignation of a country's Cabinet Pakistan political drama that isn't a crisis



THE RESIGNATION of the Pakistan Cabinet at the weekend dramatically marks the end of the country's first year free from the constraints of nearly a decade of martial law.

Mr Muhammad Khan Junejo (left), Prime Minister of Pakistan, is expected to announce a new Cabinet early this week, Mohammed Arif reports from Islamabad.

President Zia unexpectedly retained the post of Chief of Army Staff and remains in supreme command of the country, with his fellow generals.

But most of the politicians who have emerged have little stature or experience and an experienced minister, such as Mr Mahbub Haq, who held the finance portfolio, has been demoted.

Coming a few days after riots in Karachi left over 100 people dead and about 700 injured, the resignations also underlined the fragility of Pakistan's underdeveloped political system and governmental administrative machine as the country edges its way into a form of parliamentary democracy nearly 10 years after President Zia's coup in 1977.

He has gradually ended his period of direct military rule in the past two years, first by declaring himself an elected president for five years in a referendum on his policies of Islamisation.

President Zia's regime is intact, even though the riots illustrated some of the side effects of his rule, including social tensions created by an influx of refugees from Afghanistan, widespread availability of sophisticated weapons intended for Afghan guerrillas, and increasing drug trafficking and addiction as well as a general lack of effective civilian administration.

Parties of the pre-Zia era have little credibility apart from Miss Bhutto's Pakistan People's Party. But even the PPP suffers from unpopularity stemming from the secret police and other excesses of the regime run by her late father, President Zulfikar Ali Bhutto, ousted by Zia in 1977 and subsequently executed.

President Zia wants to create new cadres of political activists, centred on the New Pakistan Muslim League of Mr Junejo.

SHIPPING REPORT

Tanker market anxious on Opec output prospects

By Kevin Brown

ATTENTION in the tanker market last week centred on the efforts of the Organisation of Petroleum Exporting Countries to reach agreement on reductions in output.

Indian move on drugs output

By our New Delhi correspondent

INDIA has announced a new pharmaceutical production policy which increases profit margins and relaxes industrial licensing controls in an attempt to increase the domestic output of 40 essential drugs by between four and five times in the next five years.

World Economic Indicators

Table with columns for Country, Exports, Imports, Balance for Oct 86, Sept 86, Aug 86, Oct 85. Includes US \$bn, UK £bn, France FrFbn, W. Germany DMbn, Japan \$bn.

Shultz to Tambo

By David Fisher

MR GEORGE SHULTZ, Secretary of State, met Oliver Tambo, President of the African National Congress in Washington last night.

France and Morocco

France has asked Morocco to allow it to use its air bases to support the balance of peacekeeping forces in the Gulf.

FINANCIAL

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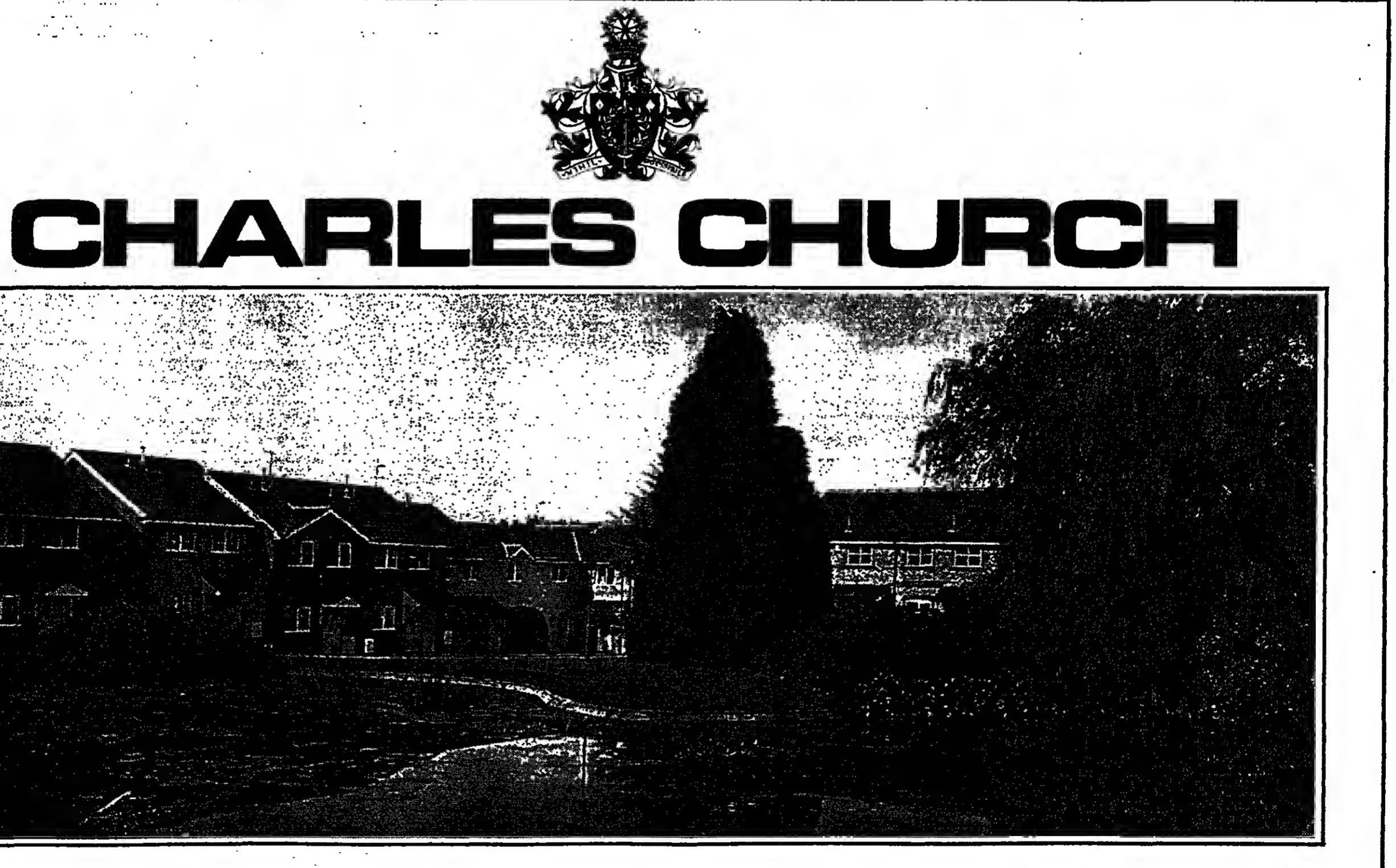
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INTERVIEW

France's odd man in...

Philippe Seguin, Minister for Social Affairs and Employment, talks to David Housego

IT IS not every French Minister who can claim to have endowed the English language with a French expression. But Philippe Seguin chuckles with pleasure at the speed with which his international colleagues at the recent OECD meeting of employment ministers have taken to using the French term "petits boulots" (literally small jobs) to describe the type of part-time work that needs to be done on the fringes of the official economy to help bring down unemployment.

In large measure due to the skill with which he has tackled his job. He was holding the fort for the Government last week in the National Assembly when it came badly under attack for the death of a student during the violence. But he is reluctant to talk about the issue.

A mountain of a man, with a reflective mind but who easily explodes into laughter, he is something of an odd man out in the French cabinet. In a government that proclaims its free market philosophy, he puts

In British terms he would count himself among the "wets" in the Conservative Party. He values change by consensus in the Disraeli style rather than in the Thatcher administration's combative approach to tackling labour market rigidities and wage flexibility.

He is thus popular with the trades unions and regarded with suspicion by the French employers' association. He is often spoken of as a potential Prime Minister who could serve equally under Mitterrand, Barre or Chirac—depending who wins the next Presidential election.

PERSONAL FILE

1943—Born in Tunis
1969-76—Studied at Ecole Nationale d'Administration (ENA)
1973-74—Adviser to President Pompidou
1977-78—Adviser to Prime Minister Raymond Barre
1978—Became Deputy for the Vosges region
1983—Became Mayor of Epinal

his faith in collective bargaining, in change negotiated with the support of the trades unions, and in an economic efficiency that does not destroy the social consensus.

Mr Seguin believes that the notations of part-time work, temporary jobs and even "moonlighting"—once taboo in France where anything less than a full time job was thought degrading—are now gaining acceptance.

Mr Seguin was much struck by a scheme he heard of in Chicago where "there are associations that bring together the unemployed and those who have need of small services." He is considering setting up something similar in France, not in competition with local employers but something which could provide jobs for the unemployed.

Seguin does not agree. His approach is based on patience and negotiation. "It is not possible to do all at once," he says, "and it is not desirable in terms of maintaining the equilibrium of our society. We must adapt and modernise our structures, our regulations, our procedures and our habits. But we must do it at a pace and with teaching methods that are in tune with the receptivity of public opinion and of those groups most concerned."

Ridiculed initially in France by the Communist-led CGT union, the idea has since won popular support and been taken up internationally. "We have a few weeks advance on other industrialised countries in terms of systematically searching out where such fresh employment possibilities might lie," he says. As Minister of Social Affairs and Employment in a conservative administration that was most likely to come under attack on these issues from both the unions and its Socialist opponents, Mr Seguin has had one of the heaviest loads to bear. That there have been no large labour conflicts—beyond the students' demonstration—is

Before joining the neo-Gaullist RPR party of Mr Jacques Chirac, he was an adviser in the private offices of both former President Pompidou and former Prime Minister Raymond Barre. When the right was in opposition after 1981 he got himself into trouble with his colleagues in the RPR by arguing that the party needed to recognise the new realism in Socialist politics.

What is new, he says, is that the combination of the Socialist's failure to achieve their employment pledges and the right's realisation that it would have to revise downwards its own job forecasts, means that both sides have come to share a similar analysis.

Mr Seguin believes that the situation in which unemployment has reached 2.5m and unemployment benefit provides only a limited protection, "moonlighting" or black market labour has provided an outlet that has prevented a social explosion.

Mr Seguin believes the problem stems from the gap between the education system and industry. "They are two institutions which detest each other," he says. "Employers believe that anybody coming out of the formal education system is an illiterate and that everything needs to be done again. The education system, on the other hand, believes that they should avoid contact with employers because they will be ensnared by Big Business."



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Twist at the end of Big Bang year

BARRY RILEY

AT THE end of Big Bang year the astonishing thing is that the securities market revolution has struck right to the heart of the Stock Exchange itself on the 22nd and 23rd floors of its tower block.

Earlier in the year the focus of attention was on the individual member firms, and what they would survive the turmoil of Big Bang. In the event, there has been little excitement on that front (though no doubt 1987 will bring its share of thrills and spills).

But the Stock Exchange has suffered an amazing transformation. Last Tuesday its ruling Council met for the very last time. On Christmas Eve its members' terms of office will expire, and all the old committees will be disbanded. In the West everything will have to start afresh.

At any rate during its short necessary as the memberships policies will soon cease to be necessary as the memberships fuse together but it has to be recognised that the newcomers are from a different background, mainly in Eurobonds.

There will still be a Visitors' Gallery where embarrassed guides attempt to explain why the hexagonal booths on the trading floor are the last vestige of the latest electronic technology, are deserted.

Neutral observers say, perhaps unkindly, that the Eurobond representatives are generally of a higher quality than the old Stock Exchange council members, and will therefore tend to dominate.

There will have been a fundamental change in the government and personality of the exchange. The new exchange has been formed out of the merger of the old exchange and Ivo, the international dealers' body. Moreover its functions are being split, with some of its old supervisory activities (and a good many new ones) being spun off into a new body called the Securities Association.

Exactly how separate the Securities Association will be is the subject of active discussion. In the past the old Stock Exchange council and the same will apply to membership of all that there must be two legally distinct bodies, but the proposal is that they will share much of their administrative apparatus.

Saga of courts and security

IN RECENT times the law has become increasingly transnational. While the courts of one country are cautious about trespassing on the territory of the courts of another, cases brought in the courts in one country often inevitably have their counterpart in courts abroad.

But the ultimate key may still lie with the English courts. When the Australian litigation emerged into court earlier this year, The Observer and The Guardian published articles outlining some of the allegations said to be contained in Mr Wright's memoirs.

Mr Wright had come to the conclusion that MIS had been penetrated by foreign agents and that over the years members of the service had been guilty of breaking the law. He approached the chairman of a select committee of the House of Commons and sought an inquiry. Rebuffed by the chairman, Mr Wright decided to publish his story. The British Government has consistently taken the view that there is implicit in acceptance of an appointment with the security services a lifelong obligation, unaffected by retirement, to keep one's lips sealed.

What precisely is the point of suppressing information which intrinsically does not involve national security. The publication of secret information by a former member of the security services would, it is claimed, damage their work since comparable security services of friendly foreign powers would lose confidence in the British service. A similar loss of confidence and lack of co-operation would also exist in other organisations. And there is always the risk that other persons employed by the security services might follow suit and publish confidential information. In short, it is vital to demonstrate to the world that the security services are leak-proof.

Mr Seguin thinks that things have now begun to change. The solution that the Government favours would provide a link between school and industry through an education system that gives students a chance of in-house training in industry, coupled with pursuing their studies in an institution that is not necessarily a school.

Mr Wright had come to the conclusion that MIS had been penetrated by foreign agents and that over the years members of the service had been guilty of breaking the law. He approached the chairman of a select committee of the House of Commons and sought an inquiry. Rebuffed by the chairman, Mr Wright decided to publish his story. The British Government has consistently taken the view that there is implicit in acceptance of an appointment with the security services a lifelong obligation, unaffected by retirement, to keep one's lips sealed.

Judges are instinctively sympathetic to claims by a Government that it should be able to keep its secrets intact, and that the courts should help to protect those secrets. What the judges are less willing to countenance are the methods used by the security services. Clearly, undercover activities that are dubious in their legality are necessary. Sugging the room of a minister without his knowledge, in order to uncover some subversive conduct, may be needed. But there must be limits to the illegal conduct. It would be unthinkable that any officer of the security services should engage, for example, in killing or in acts that support terrorism.

Although it is sometimes argued that the security services are above the law, that is not the view that a judge is likely to take. And it must be right that, if there are serious infractions of the law, the public is entitled to know about them. Thus the cloak of confidentiality cannot be all-embracing. Judges are, therefore, likely to scrutinise any revelations to see whether the security service has committed serious crimes. They will do so more readily in the absence of a watchdog organisation in England to supervise the courts to supply some limited form of judicial control or review. By contrast, Australia has a statutory body, the ASIO, supervising its security services. It will be fascinating to see the coming months how the two jurisdictions facing the problems of confidentiality in their respective security services.

UK NEWS

British Coal urges miners to work four-day week

BY CHARLES LEADBEATER

BRITISH COAL wants thousands of miners to switch to a four-day working week and longer daily shifts to help it achieve more intensive working of coal faces and more efficient use of costly new mining equipment.

THE target is 24-hour mining at key pits for six days a week. Most mines are at present worked for five days.

BRITISH COAL hopes miners will be attracted to the idea because it reduces the number of working days a year from 225 to 178.

Pay deals 'at lowest level for 10 years'

By Philip Stephens

PAY DEALS in manufacturing companies may be running at their lowest level for 10 years, boosting prospects of lower industrial costs, according to the Confederation of British Industry (CBI).

'Dirty tricks' inquiry likely to be refused

BY PETER RIDDELL, POLITICAL EDITOR

THE Government is likely to turn down calls for an immediate inquiry into fresh allegations of plotting and dirty tricks by some MI5 (internal security) officers against members of the 1974-79 Labour government.

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Security alert after wave of Ulster bombs

By Our Belfast Correspondent

THE Royal Ulster Constabulary yesterday renewed its pre-Christmas security alert to the public after an IRA bomb blitz on hotels and public houses.

Signs of a fall in settlement levels, however, have not yet begun to slow the pace of average earnings growth. The latest official figures show that the annual rate of growth in earnings remains at 7 1/2 per cent.

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Table with 24 columns of serial numbers for the Nippon Credit Bank notes.

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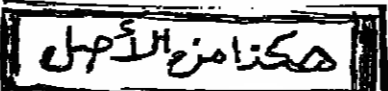
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NEW ISSUE - This announcement appears as a matter of record only - December, 1986



UK NEWS

Unlisted market share turnover up significantly

BY ALICE RAWSTHORN

THE turnover of shares on the Unlisted Securities Market has, contrary to expectations, risen significantly since the Big Bang deregulation of the City of London on October 27.

In the approach to the Big Bang there was concern that in the new, more competitive City securities houses would concentrate on the larger, more profitable transactions generated by the shares of bigger companies to the detriment of the small companies quoted on the USM.

Yet since deregulation the average value of daily business on the USM has risen by 35 per cent. In the first 10 months of the year, until the Big Bang, an average £10.5m of shares were transacted on the USM each day, according to the London Stock Exchange's statistics. In the seven weeks after the Big Bang, until the beginning of last week, the value of the average day's business has risen to £14.2m. These figures do not include transactions between principals, from market-maker to market-maker for example.

If the month of October is excluded from the pre-Big Bang figure - an unusually high amount of business was carried out in this

month as market-makers built up their stocks in preparation for deregulation - then the rate of increase after the Big Bang is even higher at 40 per cent.

The turnover of shares on the main stock market has risen faster than on the USM. Before the Big Bang an average of £246.6m of shares were dealt each day in 1988 on both the main market and USM; since the Big Bang that figure has risen to around £1m a day, representing an increase of 54 per cent.

As Mr Geoffrey Douglas, head of USM research at the stockbroker, Hoare Govett, said: "It can come as no surprise that turnover on the USM has not increased as quickly as on the main market. None the less the rate of growth in business on the USM has been very encouraging, as has the emergence of so many new USM market-makers."

Most of the major corporate sponsors for the USM - such as the stockbrokers Capel Cure Myers, Alexander Laing & Cruickshank and Phillips & Drew - have set up market-making operations for the junior market.

The USM experienced the busiest week in its history just before the Big Bang.

Aberdeen yard fears loss of Indian order

BY MAURICE SAMUELSON

HALL RUSSELL, the Aberdeen warship yard which was privatised last March, says it is in danger of losing an export order to India worth some £150m unless it receives an immediate pledge of government financial assistance to meet foreign competition.

The proposed deal, which would safeguard some 600 Aberdeen shipbuilding jobs, is for the supply of up to eight offshore protection and communications vessels for the Indian Petroleum Ministry.

The company issued the warning at the weekend following a visit to New Delhi by a sales team led by Mr Ian Philip, chairman of its parent company, Aberdeen Shipbuilders, and by Mr Alastair Lambie, Hall Russell's managing director.

It claimed the Indians had expressed a preference for its designs but had given it "until just after Christmas" to secure the British Government backing which would let it compete with Korean and Singapore shipbuilders, whose prices had recently been reduced thanks to "massive" grants.

Mr Philip said that in order to win the order, the British Government would have to put up only about £1m a year for the next three years.

However, he said that although the company had applied for help through the Overseas Development Administration, and had been promised an early decision, "there seems to be a log-jam."

The Indians had now given it until just after Christmas to come up with a price backed by the Government. Otherwise, the order would go elsewhere and the development of a whole class of ships with a future marketplace worth more than £1.5bn would come to an end.

It was confirmed in Whitehall last night that the appeal was being considered jointly by the ODA, the Department of Trade and Industry and the Foreign Office.

A DTI official said no decision had yet been reached but that account would be taken of the deadline imposed by the Indians. However, the process has been delayed by the failure of the Indian Government to request the financial help in writing, even though senior Indian civil servants are said to have verbally requested it at the British High Commission in New Delhi.

The most appropriate form of help by the Government would be as an Aid and Trade Provision (ATP). This form of assistance is made directly to the purchasing country, rather than as a subsidy to the shipyard, which might fall foul of EEC restrictions on aid to the shipbuilding industry.

An ATP can cover up to 25 per cent of the UK content of an order by a foreign government for non-military equipment. Hall Russell claims that since the patrol vessels are required for the Indian oil industry, they need not be classed as military equipment.

American thanks Irish with animated mice

BY RAYMOND SHODDY

BY MOST standards 70-year-old Mr Morris Sullivan has had a successful life. Not only has he made a great deal of money from his Los Angeles corporate and financial consultancy, Mr P. Sullivan, but he has also raised 10 children.

But as he entered semi-retirement, two ideas became increasingly dominant in Mr Sullivan's mind - a realisation that he had achieved little that would be passed on to future generations and a desire to do something for Ireland in recognition of the contribution to the US of the waves of Irish immigrants, who included his grandparents.

Mr Sullivan has now found a way to combine both ideas. His film animation company, Sullivan Studios, is moving its entire production team to Ireland from California and plans to increase the payroll to \$80 by the end of 1987. Most of the new jobs will go to Irish art college graduates.

Ireland's first film animation studios will be housed in a six storey building overlooking Dublin's Phoenix Park, with the help of grants from the Irish Development Authority.

"We hope to make Ireland the home of the world's finest quality animation," says Mr Sullivan, who until recently had been so close to the film industry that he was playing golf with Bob Hope at the Hollywood Lakeside Golf Club.

He got into the film business when he decided to finance a breakaway group of animators from the Disney studios who had run into trouble on the funding of a feature-length animated film, The Secret of NIMH.

The film went on to win the best animated film of the year award in the US.

The latest film from Sullivan Studios, the \$8m American Tall produced by Stephen Spielberg for Universal Studios, has taken more than \$20m at the box office since it opened on November 21. It is a story about mice - including, naturally, lots of Irish mice.

All the individual frames - and there can be one million of them

in a 70-minute animated film - were painted in Ireland in a small studio in Dublin opened by Sullivan in 1985.

The world market for animated films is believed to be growing at between 20 to 30 per cent a year and is worth about £200m a year in the US alone. Because it is so labour-intensive it has been moving out of Hollywood to the Far East and countries such as Japan and South Korea.

Sullivan Studios, about to be renamed Sullivan-Bluth Studios, chose Ireland for its new headquarters because it wanted to work in the English language, Ireland's artistic tradition and the quality of art college education there.

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UK NEWS

Nick Garnett reports on the search for collaboration in construction machinery

Joint deals essential as margins tighten

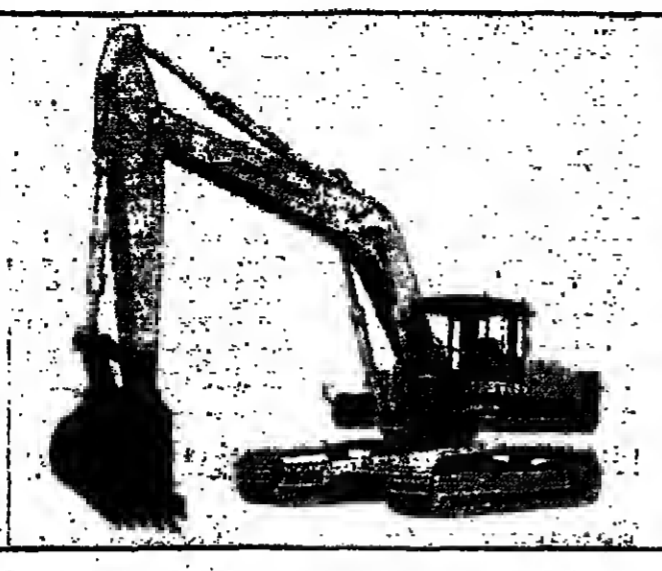
THE ANNOUNCEMENT last week by Avellor Barford, the construction equipment manufacturer based at Grantham in the east Midlands, that it was shedding a fifth of its labour force reflected the mercilessly tight margins in the construction machinery industry.

A number of other manufacturers have also been reducing their cost bases by cutting jobs or making better use of factory space. But the industry in the UK has also witnessed a flurry of companies changing hands and some new producers entering the field which are likely to have a significant impact on the overall shape of the industry.

On the face of it the changes look unconnected. BM group, an independent offshoot of the Besser construction company which still holds a 25 per cent stake in BM, has aggressively expanded its mini-empire separate construction machinery-making businesses.

This year it purchased for £20m Bedford which makes small site dumpers, mixers, access and vibratory equipment. It then snapped up cheaply the three construction equipment companies of Northern Engineering Industries which NEI was unloading as part of its last round of restructuring. That gave BM, which is now a 700m-a-year turnover business, the Hymac hydraulic excavator operation, Haulmatic dump trucks and Bismace which manufactures lorry-mounted mixing equipment.

Production of articulated and rigid dump trucks, scrapers and other equipment produced at Terex in Ohio is being transferred to Terex Equipment in Scotland by Northwest Engineering, a small US equipment maker which purchased both Terex businesses in October. The Brown group, based in North Yorkshire, signed a deal with Komatsu of Japan in which Komatsu will purchase Moxey articulated dump trucks which Brown manufactures in Norway, redesigning them Komatsu.



Komatsu itself has just begun production of hydraulic excavators at Birley near Newcastle-upon-Tyne in a factory vacated by its great US rival, Caterpillar.

Unless a parent company is wholly committed to that subsidiary, the subsidiary will probably go out of business in the next two years. Even where companies are committed to construction equipment, they are having to seek collaborative deals and other forms of joint venture.

The deal between Brown and Komatsu gives the Japanese company an articulated dump truck which it does not have in its range and which has become increasingly popular at the expense of the rigid dumper. At the same time the agreement gives Brown access to Komatsu's worldwide distribution network by allowing it to sell the Moxey dumper as a Komatsu vehicle while still continuing to sell the Moxey name under the Moxey name.

KOMATSU, the Japanese construction equipment maker, has completed the first 16 hydraulic excavators (left) at its new plant at Birley near Newcastle upon Tyne from knock-down kits supplied from Japan.

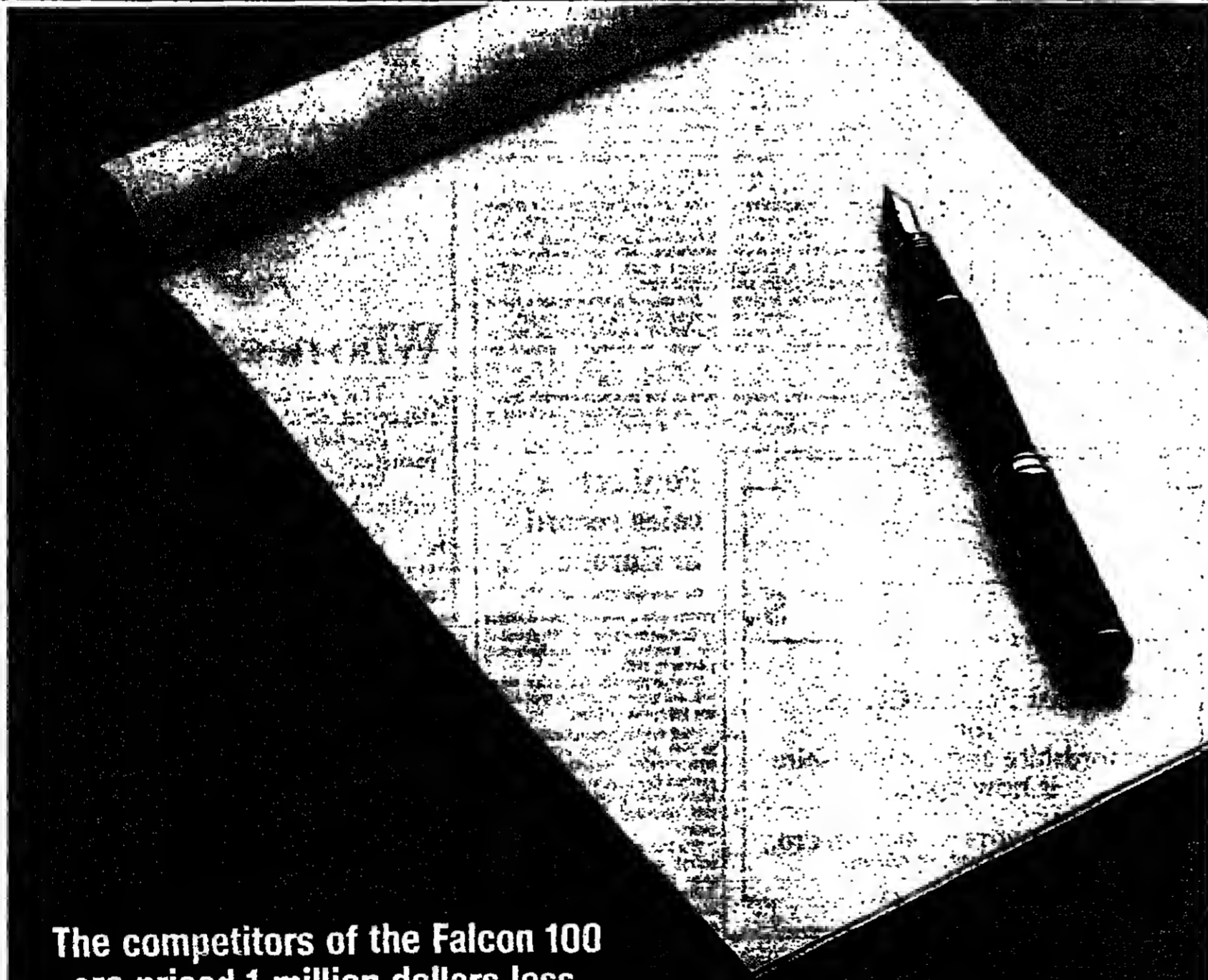
The machines, which the company says have a 20 per cent EEC content, are being sold in the UK through Marobel-Komatsu, the distributor for Birley's output. The first hydraulic excavators with 60 per cent EEC content are also now on the production line at Birley, a project which has drawn vociferous opposition from the Federation of Manufacturers of Construction Equipment and Cranes largely because of the cash assistance Komatsu is receiving.

The company confirmed yesterday its target of producing a total of 200 excavators and wheeled loaders a month by the end of next year.

Initial production is being concentrated on the excavator. The machines made from the kits have been the 118hp PC200 but this will be superseded by the upgraded PC210. Komatsu intends to make about six excavator models ranging from 12 to 30 tonnes.

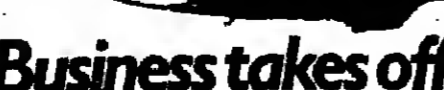
Production of the medium-weight wheel loaders will not begin until the spring. Initial output will also be based on kits from Japan. The Birley site now employs 88 but this will eventually rise to 270 by the end of next year.

What seems certain is that construction equipment makers will continue to seek partnerships. "Companies cannot survive on their own," says Mr Phillips. "They need someone else's products or their distribution network to be internationally competitive."



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Business takes off with Falcon

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Section 601(b) of the Indenture provides in part: "In case an Event of Default known to a Responsible Officer of the Trustee has occurred and is continuing, the Trustee shall exercise such of the rights and powers vested in it by this Indenture, and use the same degree of care and skill in their exercise, as a prudent man would exercise or use under the circumstances in the conduct of his own affairs."

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This Notice is published pursuant to Section 516 of the Indenture. Inquiries concerning this Notice should be directed to George R. Sievers, Senior Vice President or Mark F. McLaughlin, Assistant Vice President, J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10015, (212) 269-8500, or Joseph Chervin, Esq., c/o Rosenman Collin Freund Lewis & Cohen, 575 Madison Avenue, New York, New York 10022, (212) 940-8800, counsel for the Trustee.

Dated: December 22, 1986

To the Holders of: CRUTCHER FINANCE N.V.

8 3/4 % Guaranteed Convertible Subordinated Debentures due 1995. J. Henry Schroder Bank & Trust Company, as Successor Indenture Trustee (the "Trustee") for the holders of Crutcher Finance N.V. (the "Company") 8 3/4 % Guaranteed Convertible Subordinated Debentures due 1995 (collectively the "Debentures") is publishing this Notice of Default pursuant to Section 516 of the Indenture dated as of December 15, 1980.

On October 30, 1986, the Company filed a petition for reorganization under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the Northern District of Texas. Under Section 501(6) of the Indenture, that act is an "Event of Default", as defined in the Indenture.

Section 601(b) of the Indenture provides: "In case an Event of Default has occurred and is continuing, the Trustee shall exercise such of the rights and powers vested in it by this Indenture, and use the same degree of care and skill in their exercise, as a prudent man would exercise or use under the circumstances in the conduct of his own affairs."

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This Notice is published pursuant to Section 516 of the Indenture. Inquiries concerning this Notice should be directed to George R. Sievers, Senior Vice President, or Mark F. McLaughlin, Assistant Vice President, J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10015, (212) 269-8500, or Joseph Chervin, Esq., c/o Rosenman Collin Freund Lewis & Cohen, 575 Madison Avenue, New York, New York 10022, (212) 940-8800, counsel for the Trustee.

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Advertisement for CIBC Financial Services, featuring logos and text about various financial products like Money Market Funds, Municipal Bonds, and Life Insurance.

Advertisement for Weimer Participation Certificates, offering \$100,000,000 in certificates with details on interest and redemption.

Advertisement for Abbey National Building Society, mentioning a £500,000,000 offering and providing contact information.

UK NEWS

Both members of smallest trade union decide to call it a day

BY PHILIP BASSETT, LABOUR EDITOR

BRITAIN'S smallest trade union is going out of business for want of members. The entire membership of the London Jewellers' and Watchmakers' Union - secretary Mr Charles Evans and trustee Mr Fergus McCormack - met recently and decided to call it a day after 52 years.

The planned dissolution marks the end of a long craft tradition and indicates the intensity of the pressures on unions for survival even on those almost too small to feel them. The union once organised craftsmen making small, top-of-the-range jewellery cases, mainly in the Clerkenwell area to the north of the City of London.

SALES of UK machine tools fell 12 per cent in the third quarter of the year compared with the second quarter, according to Department of Trade and Industry figures. This confirms the experiences of British machine tool companies which began to experience a significant fall-off in demand from March until October when sales began to show some slight improvement.

Sales of machine tools fall

Machine tool sales also fell by 13 per cent during the second quarter compared with the first three months of the year. The slide in sales during July to September was made up of a slump of 19 per cent in the domestic market partly offset by a 2 per cent rise in export markets. Statistics on machine tool sales are still reflecting the phased reduction in capital allowances in the UK. Compared with the third quarter of last year, sales were down by 3 per cent, reflecting a fall of 13 per cent in domestic sales and an 11 per cent rise in exports.

Hertz forecasts rise in leasing rates

BY JOHN GRIFFITHS

SIGNIFICANT increases can be expected in business car leasing rates as a result of the weakening of sterling against European currencies and the yen, according to forecasts from one of the larger UK lease and rental groups, Hertz.

in overall price levels to arrive at its estimate of leasing rates by the end of 1987. Taking two principal fleet cars, it forecasts that the average monthly rental by then of a Ford Escort 1.6L 5-door, with 5-speed gearbox, will be £183 on a 24-month or 40,000 miles contract, compared with £175 now. The rate is for a non-maintenance contract without the provi-

sion of a replacement vehicle in the event of a breakdown. A Cavalier 1.6L 5-door, 5-speed will cost £223 for a similar contract, against £202 now, according to Hertz's figures. For a 36-month or 36,000 miles contract, an otherwise identical terms, the Escort would cost £185 a month (£169) and the Cavalier £200 (£183).

Rules on tax 'biased against exporters'

BY CLIVE WOLMAN

THE UK's income and capital gains tax rules and its double taxation treaties are biased against exporters and a disincentive against overseas investment and trade, according to the British Invisible Exports Council.

foreign portfolio investments who is allowed to offset his foreign withholding taxes against his UK tax liability. The council proposes that either foreign tax should be allowed as a credit against ACT or the relief for foreign withholding taxes should be allowed against ACT. Corporate portfolio investors should be allowed to offset foreign taxes against ACT.

The Inland Revenue's response to a court case three years ago, concerning the taxation of exchange rate profits and losses, is criticised. The revenue issued a provisional statement of practice nearly two years ago which was opposed by nearly all taxpayers' representatives, but since then no progress towards resolving the issues has been made. The council says the provision rules are arbitrary, in discriminating between exchange gains and losses and interest income and expenditure, they are restrictive on foreign trade and unnecessarily complicated. The council also proposes a lower income tax burden on those promoting British exports abroad, tax incentives to encourage inward investment to the UK and to assist the shipping industry and the repeal of the provisions which transfer the tax residence of a company or its ownership abroad.

The rules also discriminate against UK companies with foreign subsidiaries, says the council, as compared with an individual with



Who needs Santa?

This year British under-16s received a staggering £600m in pocket money. Scottish parents were the most generous paying out an average of £1.28 per child. Welsh minors, however, had to manage on 91p a head. Are the under-16s overpaid? Read The Economist's 112-page Christmas double issue. Out now: £2.

Ford sets a sales record in Europe

By Kenneth Gooding

FORD sold a record 1.43m vehicles in Europe this year, 50,000 ahead of the previous best performance: 1.38m in 1983. The company's car sales alone reached a record 1.336m, well above the 1983 peak of 1.3m. Ford said its capital expenditure in 1986 came to the equivalent of \$84m (\$47m) including \$355m on product development but could not immediately provide any comparative spending figures for other years. The Escort was again Ford's best-selling car in Europe with 1986 sales of 433,100, and the company claimed the Sierra was Europe's best-selling family-sized car with sales of 307,600. Ford's production statistics continue to reflect the steady fall in its exports from Europe, particularly to the Far East where the company now supplies its dealer networks with cars built by its associate Mazda in Japan. However, at 1.57m this year, Ford's vehicle output was the highest since the 1.73m achieved in 1978. Mr Kenneth Whipple, chairman of Ford of Europe, said the performance was very encouraging.

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THE ARTS

The American Clock/Olivier

Martin Hoyle

Arthur Miller's Depression "Audeville" has transferred to the spacious Olivier after packing them in at the Cottesloe. A newcomer to the play, I can imagine that a certain compactness has been lost in the move from the National's smallest auditorium, but the piece now assumes an occasional epic quality, as when Peter Wood's production gratefully fills the stage with an opening pageant of American types—Wall Street businessmen, socialites, college boys, housewives.

Alice in Wonderland/The Lyric

Michael Coveney

The Lyric's Hammersmith has a long record of distinguished seasonal productions and this final version by John Wells and Carl Davis of Lewis Carroll's first Alice volume maintains the standard. Like Peter Pan, this children's classic has often been invoked as anticipating Jungian dream and Freudian psychoanalysis.

Architecture/Colin Amery

Public plans and private passions



The Post Modernist architect rummages in the dustbin of history, picking out Egyptian, Classical, Art Deco and Bauhaus ideas.

Not many architectural books fit easily into the Christmas stocking. Their format and price often seems to demand a specially strong Santa Claus with a powerful private sleigh. One book that would slip easily under the pillow of any architect friend you might have is Architecture for Beginners, by Louis Hellman (Writers and Readers, Unwin Paperback, £9.95). It is a cryptic and at the same time highly instructive account for beginners of all ages of the history of architecture, with some brilliant cartoons. His archetypal bow-tie wearing and bearded architect appears to be sustained by acute anxiety and is often overwhelmed by his creations.

Phillips Lewis and Gillian Darley have provided an extensive handbook on a subject that has been neglected for too long. Their Dictionary of Ornament (Batsford, £25) covers the sources and type of decorative styles in all fields from architecture to interior design, silver and furniture. If you have ever wanted to know what a pelts or to search out the origins of the exotic type of brass or to identify the difference between vermiculated rustication and mere atrigillation, this is an indispensable book. It is very enjoyable to browse through and the cross-referencing and intriguing illustrations mean that once you start looking something up you are soon off on a highly pleasurable and less dull road.

An Italian Straw Hat/Shafesbury

Michael Coveney

One really blows both hot and cold about Ray Cooney's Theatre of Comedy enterprise. It is marvellous to have a set-up devoted to a play with many leading players, under-used, or ignored, by the National and RSC. Not many shows this year have been as unforgettably enjoyable as the Whitehall When We Are Married. But Ray Cooney's version of Labiche's great vaudeville farce is a travesty of Labiche and, more to the point, a disaster on its own terms.

Bochmann Quartet/Purcell Room

The point of no return comes in the third, in which a solo soprano enters to sing an impassioned setting of Stefan George's "Liliental", when, in the fourth, she floats in with the George words "I sense the air from another planet" (the opening of his "Entrückung"), the musical and dramatic compass of the work is at last fully revealed. The players who tackle the Schoenberg Second must of necessity sink themselves deep in its substance. Accurate traversal of the notes is only the beginning.

Osud and a Diary/Coliseum

David Murray

The English National Opera again presents Janáček's Osud (Fate)—three short acts played without an interval—as part of a double bill. But the unhappy Well concection which predated it two years ago has been replaced by another Janáček, The Diary of One Who Disappeared. That is a clear gain on at least four counts. Almost anything would have been better than the Well concection, and this is; though the Diary does not need staging, staging it offers a colourful solution to the problem of what to put with Osud; pairing two Janáček works from different times and on different scales, with subtle analogies, makes an evening of provocative resonances, and the Diary, a masterpiece, deserves a wider audience anyway.

Osud is not a masterpiece, but a marvellously original and impassioned opera about what goes into operatic masterpiece. David Pountney's production (designed by Stefanos Lazaridis cogently and vividly) is masterly. It makes gripping theatrical sense of Janáček's heretofore score. The spirit of the thing always was genuine enough, but its literary realisation (the composer's prescription) was too clever by half, which is to say not nearly clever enough. Pountney, always at his best when rescuing a "difficult" piece, achieves a clever loyal triumph.

The opera was prompted by a lady Janáček knew in 1903, who had been lapped in an opera by a disappointed earlier admirer and wanted her image redressed. Once his Jenůfa was done, Janáček aimed to comply but what seized his imagination was the idea of the operatic composer who must draw upon his own painful experience. The composer-hero of Osud (Philip Langridge sings his tour de force of insight and stamina) has begun just such a bitter opera about a past love before curtain-up. In Act 1 he meets her again in a Czech Hledá spina (folk-comedy background); by Act 2 they are maritally embattled and beset by the mad, unreconciled mother-in-law, and then an arbitrary mishap disposes of her and her daughter (psychological phantasmagoria). Act 3 has a Conservatory crowd sampling and deriding the opera made from that, whereupon the anguished composer silences them with an artistic-confessional monologue and collapses. Played in the original naive terms, Osud must be risibly self-conscious and rickety; but making it all say, "The Composer's Dream" (as some German productions have done) is ponderous and worse. Pountney's stylised vision is precisely ambiguous, accommodating wry caricature and frantic sincerity within a single frame. The score glows (Mark Elder conducts) and all its concerned anxiety gets full value. As an opera about opera-composing—even, if you like, about artistic invention—Osud is made to work superbly, where it might have seemed a crude amalgam of lofty intentions and raw stagecraft. Besides the dedicated central performance by Langridge, and Editha Hann and Ludmilla Andrew repeating their (respectively) prickly wife and ripe mother-in-law, the fine supporting cast is led crisply by Emma Kirkby and Christopher Booth-Jones.



Jean Rigby and Arthur Davies

The Nutcracker/Covent Garden

Clement Crisp

There can be no greater compliment than to say that the Royal Ballet's Nutcracker honours Chelivsky's music. Honour the score is at its greatest—the whole of the first act seems to me as imaginatively vivid as anything the composer wrote for the theatre—there the staging responds with sympathy. I have already commented this season upon the magical effects obtained during Drosselmeyer's transformation of the Stabhuus drawing-room, as the scale of Clara's world changes to nightmarish proportions, the Christmas tree grows, and the battle with the mice ensues. Listening to Kennedy Rozhdensky's loving account of the score on Saturday afternoon and evening, with the Opera House orchestra on best form, there seemed the happiest relationship between what we heard and what we saw. Chelivsky's poetic fervour, the skills of Julia Trevelyan Oman as designer and of Peter Wright as producer, were in entire harmony, and the audience elderlies and tots alike—were held in a child's gasp of delight at the mechanical excitement that a theatre can give us and, pace the recent Beauty and the Beast, give us with theatrical purpose in Nutcracker. The second act diversifies into a bore, except for the pretty Mirlitons numbers, and there was not much sparkle about them on Saturday. But the grand pas de deux and the return to Drosselmeyer's story put the gilt back on the seasonal gingerbread, and the rounding-off of the narrative leaves a sense of dramatic satisfaction rare in stagings of this most difficult ballet. For difficult it is; intractable in its libretto, it asks, in effect, for different perceptions from us about what a ballet can do for spectacle. Spectacle in Nutcracker is both a view of a world end and means of transcending it, and in this the present version is entirely happy.

Advertisement for 'de Sales of machine tools fall' and 'needs Santa'.

Arts Guide section listing various theatrical performances and their details.

Table of Base Lending Rates from various banks and financial institutions.

Franklin Savings Association advertisement for a US\$250,000,000 Collateralized Floating Rate Note due 1991.

Arts Guide section listing various theatrical performances and their details.

Arts Guide section listing various theatrical performances and their details.

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Happier spring in prospect after Opec accord

SEVERAL FAVOURABLE factors seem to be stacking up for UK Government bonds, not least the weekend accord on oil output and prices in Geneva, which could set the tone for a happier spring after all the gloom this autumn.

US MONEY AND CREDIT

Bond markets focus on Geneva

WITH LITTLE to mull over on the domestic front, US bond market players turned their attention to Geneva last week from where Opec's ebbing and flowing hopes of oil production cuts became the main mover of bond prices in extremely quiet pre-holiday trading.

"Henry is, first of all, an inflation fighter, deeply committed to the need for currency and financial stability," Mr. Volcker said in praising Mr. Reagan's appointment of Mr. Henry as his successor.

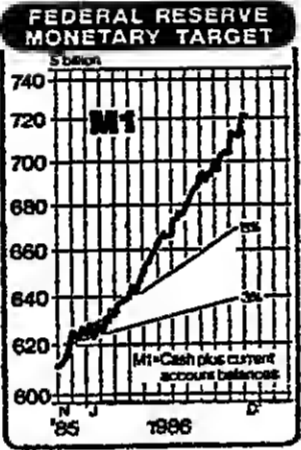
US MONEY MARKET RATES (%) Table with columns for instrument, last Friday, 1 week ago, 4 weeks ago, and 12 months ago.

US BOND PRICES AND YIELDS (%) Table with columns for instrument, last Friday on week, yield, 1 week ago, and 4 weeks ago.

NRJ TOKYO BOND INDEX Table with columns for instrument, average yield, last week, 12 weeks ago, and 24 weeks ago.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond services with columns for instrument, price, yield, and other financial metrics.



Janet Bush

This announcement appears as a matter of record only.

Advertisement for Kanto Natural Gas Development Co., Ltd. featuring a logo, company name, and details about \$40,000,000 in 3 3/4% guaranteed notes.

AUTHORISED UNIT TRUSTS

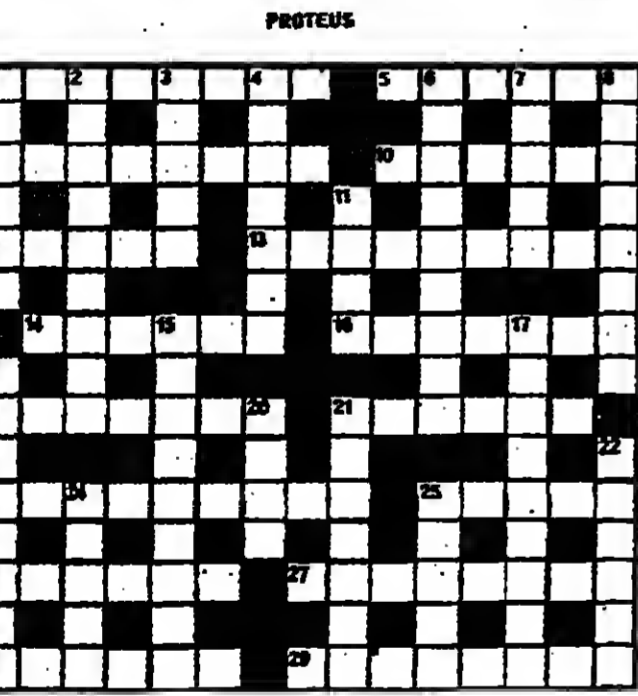
Table listing various unit trusts such as 'Aberdeen Unit Trusts', 'Aberdeen Overseas Unit Trusts', 'Aberdeen Income Unit Trusts', etc., with columns for name, manager, and details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including 'Bridge Fund Managers', 'Fidelity Investment Services', 'Key Fund Managers', 'L & C Unit Trust Management', etc., with columns for name, manager, and details.

JOTTER PAD advertisement for Financial i Limited, featuring a logo and contact information: call Financial i Limited 01-351 6955.

F.T. CROSSWORD PUZZLE No. 6,209



- ACROSS: 1 Musician following girl in dance (5), 2 Public funds devoted to flowers (5), 3 Child solidarity free from ill consequences (5), 4 Mistakes arising from long time in desert (7), 5 Instrument band got from Marx (5), 6 A party needing a share of reverence (5), 7 Eastern politician finding outlet in church (6), 8 Club making point in editorial (7), 9 Book with a show of restraint (7), 10 Note about certain stitch (6), 11 Bird having to catch food (5), 12 Draw forth a certain amount of felicitations (6), 13 Foreigner needing guide on the way (8), 14 Hammer noise found among reads (6), 15 Repaired and put back in stock (6), 16 Trifling affront (6), 17 They are interested in stories about railway workers (6)

Table listing various unit trusts such as 'Aberdeen Unit Trusts', 'Aberdeen Overseas Unit Trusts', 'Aberdeen Income Unit Trusts', etc., with columns for name, manager, and details.

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Table listing various unit trusts such as 'Aberdeen Unit Trusts', 'Aberdeen Overseas Unit Trusts', 'Aberdeen Income Unit Trusts', etc., with columns for name, manager, and details.

The solution to the Christmas Crossword will be published with names of winners on Saturday January 3.

INSURANCES

Table listing various insurance companies and their services, including 'AA Friendly Society', 'Allied Underwriting', 'Alliance Assurance', etc.

Vertical text on the left edge of the page, partially cut off, including 'stake in', 'Financial', 'Improvement', 'Trustees Corp.', 'Securities', 'Dividends', 'Economic Community', 'ANVIL', 'SECURITIES'.

AUTHORISED UNIT TRUST & INSURANCES

Main table listing various financial products, companies, and their details. Columns include company names, addresses, and product descriptions.

Handwritten note: 01-21-11/86

LONDON SHARE SERVICE

Table with columns: Stock, Price, Last, Bid, Offer, Yld. Includes sections for BRITISH FUNDS, AMERICANS-Cont., and AMERICANS.

Table with columns: Stock, Price, Last, Bid, Offer, Yld. Includes sections for AMERICANS-Cont., CANADIANS, BANKS, HP & LEASING, and BEERS, WINES & SPIRITS.

Table with columns: Stock, Price, Last, Bid, Offer, Yld. Includes sections for BUILDING, TIMBER, ROADS-Cont., CHEMICALS, PLASTICS, and DRAPERY AND STORES.

Table with columns: Stock, Price, Last, Bid, Offer, Yld. Includes sections for DRAPERY AND STORES-Cont., ELECTRICALS, and FOOD, GROCERIES, ETC.

Table with columns: Stock, Price, Last, Bid, Offer, Yld. Includes sections for ENGINEERING-Continued, HOTELS AND CATERERS, and INDUSTRIALS-Continued.

Handwritten signature or mark at the bottom of the page.

Financial Times Monday December 22 1968

Handwritten note: "Handwritten note in the top right corner of the page, possibly a date or reference number." (Note: The text is illegible due to handwriting.)

Vertical text on the left margin, likely a continuation of the previous page or a list of items.

Table with columns: Stock, Price, Change, etc. Section: INDUSTRIALS - Continued

Table with columns: Stock, Price, Change, etc. Section: LEISURE - Continued

Table with columns: Stock, Price, Change, etc. Section: PROPERTY - Continued

Table with columns: Stock, Price, Change, etc. Section: INVESTMENT TRUSTS

Table with columns: Stock, Price, Change, etc. Section: LAND - Cont.

Table with columns: Stock, Price, Change, etc. Section: MINES - Continued

Notes and footnotes at the bottom of the page, including "NOTES" and "REGIONAL & IRISH STOCKS".

DIARY DATES

Trade fairs and exhibitions: UK

Table listing trade fairs and exhibitions in the UK, including dates, locations, and contact information.

Overseas

Table listing trade fairs and exhibitions overseas, including dates, locations, and contact information.

Business and Management Conferences

Table listing business and management conferences, including dates, topics, and locations.

BUILDING CONTRACTS

Bryant construction logo and contact information: 021704 5111, 0344 426688, SOLIHULL BRACKNELL.

£31.8m orders for John Lelliot

The JOHN LELLIOTT CONSTRUCTION GROUP has been awarded contracts worth £31.8m...

has won contracts for an office development in King Street, W1, for CIN Properties worth £6m...

dance studios, starts shortly under a contract worth £190,000. John Lelliot Design Manage...

Resurfacing Abu Dhabi airport

Work has started on the Abu Dhabi Airport resurfacing contract awarded to AL-WIMPEY ROADS & CONSTRUCTION (ABU DHABI)...

Welsh Office places border by-pass work

ALFRED McALPINE CONSTRUCTION has been awarded a contract worth £18.6m by the Welsh Office for construction of the cross border...

by the Liverpool Tanning Co for demolition, renovation and construction work at Litherland, Merseyside...

Mixed batch for Scottish contractor

SHANKS & McEWAN (CONTRACTORS), Glasgow, has improved its order book over the past month by £1m plus. Contracts include £3.45m at RAF Leuchars for the PSA...

Refurbishing the Royal Military Academy

Since EVE CONSTRUCTION'S flotation on the USM in September, the company has obtained over £11.5m orders for Scottish Military Academy, Sandhurst...

work on this length of overhead transmission line between Northampton and Lincoln is to commence next April. TAYLOR WOODROW CONSTRUCTION (SCOTLAND) has won a contract worth £2.7m...

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings and official indications are not always available...

Table of financial data including company meetings, interest payments, and various financial indicators.

CONTRACTS GEC wins substations contract from Oman

Following its success in obtaining a £11m order from Petroleum Development Oman for six 120 kV substations and associated transmission lines...

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure they have been booked in the details published.

RURAL BANK advertisement featuring the Rural Banking and Finance Corporation of New Zealand, offering a US\$200,000,000 Eurocommercial Paper Programme.

Paper-making machinery order advertisement for Babcock-Moxey, detailing a contract for a coal handling plant in North Yorkshire.

National Stroke Campaign advertisement featuring R.S.V.P. and information about stroke prevention and treatment.

INVITATION TO TENDER advertisement for the replacement of existing controlling centres at Haydarpate, Eskiltehr and Ankara with new CTC systems.

Company Notices section including corrections, bond offerings, and financial statements for various companies.

Company Notices section including announcements from Davy Morris, BICC Telecommunications, and other industrial firms.

Company Notices section including announcements from The Industrial Credit Corporation of India and other financial entities.

WORLD STOCK MARKETS



and exhibitions... Overseas... Management Centre... Various financial and business notices.

Table for AUSTRALIA stock market, listing various stocks and their prices.

Table for FRANCE stock market, listing various stocks and their prices.

Table for AUSTRALIA stock market, listing various stocks and their prices.

Table for JAPAN stock market, listing various stocks and their prices.

Table for CANADA stock market, listing various stocks and their prices.

Table for TORONTO stock market, listing various stocks and their prices.

Table for MONTREAL stock market, listing various stocks and their prices.

Table for OVER-THE-COUNTER stock market, listing various stocks and their prices.

Table for NYSE COMPOSITE CLOSING PRICES, listing various stocks and their closing prices.

Various financial and business notices, including mentions of 'STROKES' and 'R.S.V.P.'.

Table for FINLAND stock market, listing various stocks and their prices.

Table for NETHERLANDS stock market, listing various stocks and their prices.

Table for SWITZERLAND stock market, listing various stocks and their prices.

Table for HONG KONG stock market, listing various stocks and their prices.

Table for SOUTH AFRICA stock market, listing various stocks and their prices.

Table for SPAIN stock market, listing various stocks and their prices.

Table for SWEDEN stock market, listing various stocks and their prices.

Table for ITALY stock market, listing various stocks and their prices.

Table for INDICES, listing various market indices and their values.

Various financial and business notices, including mentions of 'STROKES' and 'R.S.V.P.'.

Table for NEW YORK stock market, listing various stocks and their prices.

Table for AUSTRALIA stock market, listing various stocks and their prices.

Table for CANADA stock market, listing various stocks and their prices.

Table for FINLAND stock market, listing various stocks and their prices.

Table for GERMANY stock market, listing various stocks and their prices.

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Table for NETHERLANDS stock market, listing various stocks and their prices.

Table for NEW YORK stock market, listing various stocks and their prices.

Table for SWITZERLAND stock market, listing various stocks and their prices.

Special Subscription HAND DELIVERY SERVICE of the FINANCIAL TIMES EUROPEAN BUSINESS NEWSPAPER in GERMANY & AUSTRIA. Includes a map of Europe and contact information for Bernd Wolurka.

EXECUTIVE CARS WITH CHAUFFEURS IN PARIS. Includes contact information for TEL: 48 33 20 20 and TEL: 231 302 F.

NYSE COMPOSITE CLOSING PRICES

Main table of NYSE Composite Closing Prices with columns for stock symbols, prices, and changes. Includes sub-sections like 'Continued from Page 26' and 'Continued on Page 25'.

AMERICAN OVER-THE-COUNTER POSITIVE CLOSING PRICES

Table of American Over-the-Counter Positive Closing Prices with columns for stock symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, closing prices, December 19

Table of Over-the-Counter Nasdaq national market closing prices for December 19, listing various stocks and their prices.

Continued on Page 25. Includes footnotes and explanatory text regarding stock prices and market data.

CURRENCIES, MONEY & CAPITAL MARKETS

LONDON RECENT ISSUES

Table of LONDON RECENT ISSUES with columns for Issue, Price, Date, and Stock.

Table of FIXED INTEREST STOCKS with columns for Issue, Price, Date, and Stock.

Table of "RIGHTS" OFFERS with columns for Issue, Price, Date, and Stock.

Remuneration data usually last for details of firm's earnings. A figure based on prospectus estimates...

HOLIDAY AND TRAVEL ADVERTISING is published on Wednesday and Saturday. For details of Advertising Rates contact: Deirdre Ventables...

ECU 20,000,000. All of these Securities have been sold. This announcement appears as a matter of record only.

Euromobiliare International (Cayman) Limited. 4% Convertible Notes Due 1993. Unconditionally guaranteed by and convertible into saving shares of Euromobiliare S.p.A.

FOREIGN EXCHANGES

Christmas is coming but no one's getting fat

CHRISTMAS IS coming and no one expects any excitement on the foreign exchanges this week. US durable goods orders for November will be published tomorrow...

sector borrowing requirement for the UK, followed by disappointing money supply and bank lending figures also failed to move sterling.

According to a survey by MMS the November trade deficit is expected to be \$900m, compared with \$650m in October.

of this year, but the situation is forecast to deteriorate in 1987, giving a current account deficit of around £1,700m.

Table of FOREIGN EXCHANGES with columns for Currency, Price, and Change.

Table of LONDON 30 DAY FUTURES with columns for Contract, Price, and Change.

Table of EMS EUROPEAN CURRENCY UNIT RATES with columns for Currency, Rate, and Change.

Table of £ IN NEW YORK with columns for Date, Rate, and Change.

Table of LONDON 30 DAY FUTURES with columns for Contract, Price, and Change.

Table of EXCHANGE CROSS RATES with columns for Currency, Rate, and Change.

Table of EURO-CURRENCY INTEREST RATES with columns for Currency, Rate, and Change.

Table of CURRENCY MOVEMENTS with columns for Currency, Rate, and Change.

Table of LONDON 30 DAY FUTURES with columns for Contract, Price, and Change.

Table of CURRENCY RATES with columns for Currency, Rate, and Change.

Table of DOLLAR SPOT - FORWARD AGAINST THE POUND with columns for Currency, Rate, and Change.

Table of OTHER CURRENCIES with columns for Currency, Rate, and Change.

Table of CURRENCY FUTURES with columns for Contract, Price, and Change.

Table of DOLLAR SPOT - FORWARD AGAINST THE DOLLAR with columns for Currency, Rate, and Change.

Table of FORWARD RATES AGAINST STERLING with columns for Currency, Rate, and Change.

Table of MONEY MARKETS with columns for Instrument, Rate, and Change.

Table of FT LONDON INTERBANK FIXING with columns for Instrument, Rate, and Change.

Table of BANK OF ENGLAND TREASURY BILL TENDER with columns for Instrument, Rate, and Change.

Table of WEEKLY CHANGE IN WORLD INTEREST RATES with columns for Instrument, Rate, and Change.

Table of LONDON MONEY RATES with columns for Instrument, Rate, and Change.

Table of MORGAN STANLEY INTERNATIONAL, BANQUE PARIBAS CAPITAL MARKETS, DEUTSCHE BANK CAPITAL MARKETS, KREDIETBANK N.V., UNION BANK OF SWITZERLAND (SECURITIES).

Table of EUROMOBILIARE S.p.A., CREDIT SUISSE FIRST BOSTON, GOLDMAN SACHS INTERNATIONAL CORP., SAMUEL MONTAGU & CO., S.G. WARBURG SECURITIES.

Table of MONEY MARKETS, NEW YORK, BANK OF ENGLAND TREASURY BILL TENDER, WEEKLY CHANGE IN WORLD INTEREST RATES, LONDON MONEY RATES.

Table of MONEY MARKETS, NEW YORK, BANK OF ENGLAND TREASURY BILL TENDER, WEEKLY CHANGE IN WORLD INTEREST RATES, LONDON MONEY RATES.

London-based 3 bills remain in up to 14 days, bank 2 bills 15 to 30 days, bank 3 bills 30 to 60 days and bank 4 bills 60 to 90 days.

FINANCIAL TIMES SURVEY

This survey is an integral part of the Financial Times and is not for sale separately.

Italian Banking

Italy's financial system is modernising at a rapid pace, the economy is among the fastest growing in Western Europe, the equity market has established itself on the international investment map and banks are becoming more competitive. But no real progress has been made in cutting public spending, politicians are still overly interested in sharing out the spoils of state-owned industry and banks and a few families still control most of the country's largest companies.

Yearning for more modern financial markets

By Alan Friedman

IN MANY respects, Italy has in the last three years made large strides in modernising its financial system, with significant progress in both banking and the equity market, with the emergence of numerous new financial institutions, such as mutual funds, leasing and factoring companies and a wide variety of new non-bank intermediaries.



THE THREE GUARDIANS of Italian finance and banking: Mr Giovanni Goria (far left), the Christian Democrat Treasury Minister who has been grappling with Italy's huge public sector deficit; Mr Franco Figa (centre), the chairman of Consob, the stockmarket regulatory authority; Mr Carlo Azeglio Ciampi (above right), Governor of the Bank of Italy, the highly respected central bank which is one of the country's few independent and apolitical public institutions.

years. The boom is now over, in part because the big corporate food-raisers who have tapped the market for more than US\$1bn this year, have satiated themselves. The Milan Bourse is now in a flat period, with more selective buying underway.

Montedison and others are emerging from a generation of provincialism to go out and make acquisitions and seek alliances in France, West Germany and Britain.

corridors of Wall Street investment banks to the new issue departments of the London-based Eurobond market, Italy's star has rarely shined brighter.

represent 101 per cent of the 1986 Italian GDP (Lire 767,000bn).

The five-party coalition of Prime Minister Bettino Craxi, once the supposed vanguard of a new public sector discipline, seems unlikely to achieve any genuine cuts in public spending.

ON OTHER PAGES
The stockmarket: on the international map... 2
The economy: barometer set fair... 2
Boom in unit trusts... 4
Bank of Italy: plans for reforms... 4
Foreign banking developments... 4
Branch network expansion: Banks seek less restrictive regime... 5
Italy's top ten banks... 5
Employee relations: serious discontent among staff... 5
Accountancy: The big nine firms come to Milan... 6
Money markets: public deficit inhibits innovation... 6
Home loans: Sull a undeveloped market... 6
Profile: Giovanni Goria, Treasury Minister... 7
The Bancomat System: an image problem... 8
Bank profiles... 7, 8, 9, 10
Merchant Banking: Mediocredito and Sige lead the way... 9
Foreign banking: credit rating much improved... 10
Pictures by Alberto Calzani

patroage, of vote-getting. The result is that interest rates, while declining, remain too high and liberalisation of exchange controls—allowing Italians to export their savings rather than use them to buy treasury bonds—remains a painfully slow process.



Italy's unification was no longer a dream but Banco di Sicilia was already a reality.

Having inherited the experience of the first 'Public Benches' active in the Kingdom of Sicily since the 15th century, Banco di Sicilia was, already in 1860, one of the most important banks in the Kingdom of Italy, to an extent that it continued to issue paper money on behalf of the Italian State up to 1926.

Nowadays, Banco di Sicilia is at the same time a regional, national and international bank, operating in the short and medium term, with 347 branches throughout Italy, foreign branches in Frankfurt, London, Los Angeles, New York, Paris, and representative offices in Brussels, Budapest, Chicago, Munich, Singapore and Zurich.

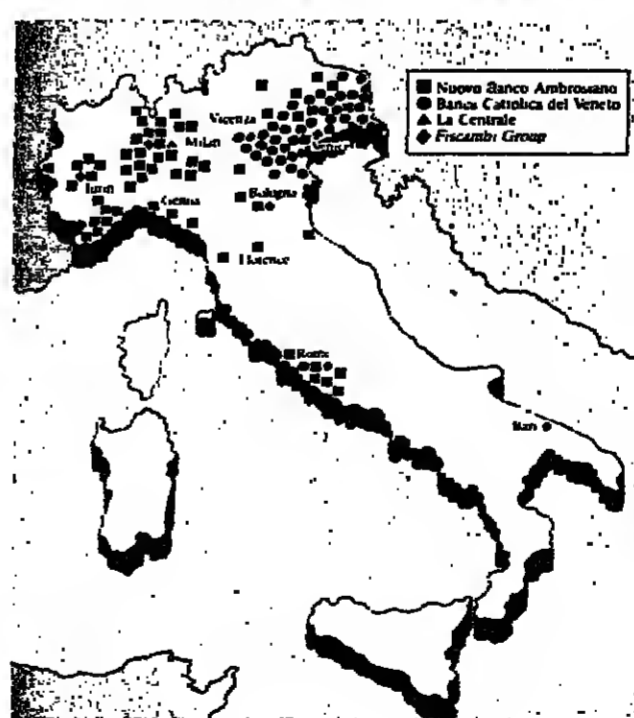
Our International Banking and Marketing Services are at your disposal for all financial transactions, in Italy and abroad.

Banco di Sicilia
London Branch
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We're on the spot in Italy's top locations

We are a leading Italian banking and financial services group with branches in 324 locations. A speciality of our network is its 'in depth' coverage of the major industrial and business centres of Northern Italy.

In our present form, we are a new group restructured as such only in October 1985, but our individual roots go back nearly a hundred years. As a result of the final stage of Nuovo Banco Ambrosiano's restructuring programme not only has Banca Cattolica del Veneto become a direct subsidiary, but a complete range of financial service companies has also been established



Both Nuovo Banco Ambrosiano and Banca Cattolica del Veneto are modern commercial banks, very strong in their own regions and offering the latest techniques with electronic support.

Nearly 80% of Italy's import/export business is handled in our main geographical areas and we give our clients the very best of speedy and efficient banking support for their international operations.

As a group we are young in years but long in experience!

Banca Cattolica del Veneto NUOVO BANCO AMBROSIANO
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Fiscambi Group - Leasing, Factoring and Real Estate Financing
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Representative Offices: New York - NY 10022 - 450, Park Avenue - Tel. (212) 6888301 - Tlx 62434 NBAREP NY
Hong Kong - 3920, Connaught Centre, 1 Connaught Place - Tel. (51 249666) / 7 - Tlx 72414 NBARP HX

Vertical text on the left margin containing various market data and financial indicators.

Italian Banking 2

The Economy

Stockmarket

On the international map

TEN YEARS ago, an American financial analyst, having just finished a long trip to Italy, wrote: "In any case, I go back with the conviction that if Italians will start to better appreciate their considerable strengths and potential, but not before then, the Italian stockmarket may become one of the most attractive of the world."

The writer, in 1976, was clearly ahead of his time. It took the better part of these last ten years for Italian companies to undergo the cultural and managerial changes required to clean up debt-saddled balance sheets, reduce workforces and make the capital investments needed to produce the present healthy state of corporate Italy, which has seen average profits rising by 35 per cent over the last couple of years.

The recapitalisation of corporate Italy, or at least of many of the 200 publically quoted large and medium-size industrial companies and financial institutions, owes much, if not nearly all, to the impressive growth of the Italian stockmarket. Without the development of the Milan Bourse—and its attendant boom from the end of 1984 to the middle of this year—the big companies would not have been able to replace their costly bank loans with cheap equity finance.

The Milan market's bull run, which saw the total capitalisation of the bourse jump from US\$28bn in US\$132bn in the last three years, is now over. Milan has grown, new intermediaries have been spawned, more accounts are being consolidated and audited, continuous trading is supplanting the daily fixing of individual share prices, more companies are going public (there is said to be a queue of 100 companies in the wings) and, of course, the market has seen this year the record raising of more than US\$8bn from new issues and rights issues.

The Milan Bourse, in short, has moved from being something of a sideshow to being of interest to fund managers on Wall Street, in Tokyo and in the City of London. It is no accident that Nomura and Daiwa, Japan's two biggest securities houses, have just set up shop in central Milan. The boom may be over, but Milan is clearly on the international investment map, and with a total capitalisation equivalent to 24.5 per cent of Italy's G.D.P., it is no longer a sideshow.

This dynamic growth does not, of course, mean that the Milan Bourse is without problems. If

anything, the rapid rise of the market accentuates still further the inadequacies of a bourse which Mr Guido Rossi, the distinguished former chairman of the Consob stockmarket regulatory authority, calls "A market only for insiders, with enormous insider trading, with the same people and the same big banks and companies speculating heavily."

The main contradiction in Milan, therefore, is between the increasing importance of the bourse on the one hand and the still provincial behaviour of many companies and players on the other.

There are two sides of the coin: this year has seen 35 new companies come to market, including several important partial privatisations of state industrial concerns. The number of new quotes is triple last year's. The amount of funds raised this year is more than double last year's.

The mutual funds, some 58 of them by now, have attracted 165,000bn (US\$47.4bn) from more than two million small savers in the last two years. That is a growth rate, and total level, which is eminently comparable with Britain's unit trust industry.

In all, there are roughly four million investors on the Milan Bourse at present, which Mr Paulo Borroni, of the Stock Exchange Council terms "The size of a good political party, with four million investors/voters."

But Mr Borroni would be the first to admit that the Milan Bourse is full of shortcomings. The famous problem of settlements of share transactions being delayed for several months has still not been fully resolved. And, in spite of a big shake out last May, which saw the BCI index drop by 20 per cent, the Italian investor still looks to short-term capital gains rather than long-term dividend yields.

The market is in a flat period, with more selective buying under way. As one leading new issue manager put it: "This end of year is bad. There is uncertainty about the political situation in Rome, more private savers are redeeming their mutual fund certificates and, now that the big companies have drained the market for their recapitalisation and acquisition ventures, there is not much enthusiasm left."

That the view of Mr Urbano Aletti, a senior stockbroker, is "precisely what we have

worked and hoped for, to achieve a more rational market in Italy. Share prices have now consolidated. We have got what we wanted."

Mr Borroni reckoned, however, that with half of trading still done over the telephone and away from the bourse and many investors still searching only for capital gains, "the lesson of last May has not served enough. More people still need to go to school."

Mr Marco Vitale, chairman of Arca, one of the biggest new mutual funds, said that a learning process was under way. "Italy is slowly, and with great fatigue, entering a phase of modern capitalism. We are not there yet, and much needs to be done. But we can achieve it."

Mr Vitale, a former accountant, makes several criticisms of the state of the market and Italian capitalism today, starting with a call for less feudalism on the part of regulators and the old family barons of finance and industry.

His complaints include:

- Company information is still largely inadequate, with a "collusion by international auditing firms which have accepted a standard much below their traditional standards."
- Conditions for listing new stocks are largely inadequate and many newly quoted companies are of poor quality.
- There are still no insider trading regulations.
- Mr Vitale reserves his most potent criticism for Mr Franco Figa, the Consob chairman, who has said that creating legislation on insider trading in Italy is a difficult and lengthy process. "I believe that any president of a regulatory authority who says we cannot have regulation of insider dealings should resign immediately," he said.
- Mr Vitale's critique of Consob is rather harsh. Mr Figa has laboured in difficult circumstances, to modernise the supervisory process. He is at work on regulations concerning insider trading. He has certainly achieved more than any of his predecessors since the inception of Consob in 1974. But the Consob is not the Securities and Exchange Commission. It lacks teeth. How else could one explain, for example, the fact that Pirelli, Italy's fifth biggest company and one of a very few genuine Italian multinationals, has never published a consolidated account?
- As Pirelli's operating companies are less than 50 per cent



Guido Rossi, former chairman of the Consob, the regulatory authority of the bourse; outspoken critic of insider trading

controlled by the Italian holding company (the others are based in Switzerland), the company is within the letter of the Consob's ruling on consolidated accounts for all quoted companies—but many in Italian finance wonder whether it is within the spirit.

Mr Rossi, who is probably Italy's most outspoken critic of the stockmarket, when asked what needs to be done to improve the bourse, replied: "More or less, everything."

He, like Mr Vitale, is critical of Consob for not yet having developed rules on insider trading. He is also concerned that there are no clear rules on public take-over bids—Italy has no take-over panel, no monopolies commission, no clear rules which force companies to come out in the open with tender offers.

Italian companies are still predominantly controlled by shareholders' syndicates, which lump together several minority shareholders who control companies as blocks. These blocks are usually still minority holdings, but under Italian convention provide effective control by the merit of being the "shareholder of relative majority."

When Mr Marin Schimberni, the Montedison chairman, this summer broke the tradition of shareholder syndicates and thus, the "rules of the game" and started buying big share blocks in the Florence-based

Fonditalia insurance group, the old families of Italian capitalism were aghast.

So furious was the 79-year-old Dr Enrico Cuccia, the grand old man of Mediobanca, the powerful merchant bank, that he launched a bitter public battle aimed at stopping Mr Schimberni. Even Mr Gianni Agnelli the Fiat chairman, who likes to stay above the fray, went public and used his Latin to describe the Montedison purchase of Fonditalia shares as "diabolical."

Mr Schimberni's Montedison eventually won the battle and is continuing to increase its shareholding in Fonditalia. But share purchases on the market leading to take-overs, which are daily occurrences on Wall Street, still create sensations in the world of Italian finance.

Mr Rossi also said that Consob should force through better disclosure rules. Half-year company results were still rarities and the information was incomplete, he said. The disclosure of bad debts by banks was not uniform or clear, he added.

These various problems illustrate the other side of the coin: a market which is certainly growing and assuming an important dimension within the Italian economy, but a market which in many areas is still in need of tougher regulation and clearer ground rules.

ON MOST estimates, the Italian economy should continue to enjoy the relatively fair wind which has delivered a growth rate of close to 3 per cent this year, record corporate profits and rising real incomes.

A striking aspect of the present performance is how Italian companies are exploiting the fundamental change in the terms of trade brought about by the halving of the lira price and the steep fall in the dollar.

Lower import costs are being translated into highly competitive export prices and growing market share. According to the Bank of Italy, export volumes should rise by 5 per cent this year against a general expansion in world trade of 3 per cent. This would have been achieved, moreover, in spite of a strengthening of the lira, whose real value is now higher than at any time since 1980.

The country's traditional propensity to import is still there—volumes will have risen by 7.4 per cent this year—but the trade deficit will, nonetheless, be a modest 18,000bn compared to 123,115bn last year. The current account, meanwhile, should move from a deficit of 18,000bn to a surplus of about the same size.

After remaining flat since a surge in the first half of 1985, capital investment has been growing strongly in the second half of this year, with spending on new machinery advancing by about 4.5 per cent.

Industrial output, meanwhile, has been spurred by domestic demand to a 4 per cent annual rate of growth in the first eight

months of the year. After three years of economic expansion, it is now almost back at the average for 1980. Light manufacturing and engineering have registered the fastest growth, with some sectors pushing up output by between 5 and 10 per cent.

Next year's probable growth rate is still a matter of some debate. The Bank of Italy and the Treasury are lined up on 3 per cent (after 2.9 per cent this year and 2.3 per cent in 1985), but the Government is pinning its colours to 3.5 per cent.

If the economy falls short, the targeted public sector deficit of 140,000bn could be in jeopardy. A larger threat to reducing the deficit may, however, be political. The scheduled change of government next spring from one led by Socialist Mr Bettino Craxi to a Christian Democratic-led administration will signal the start of a long pre-electoral period in Italian politics, which could last until the summer of 1988.

This could bring with it recurrent instability and the possibility of early elections. Already, political rivalries within the Craxi government are sharpening alarmingly. The present jumpy and nervous state of politicians is one reason why some observers are arguing the case for early elections. They may not greatly alter the configuration but they would settle things by ending uncertainty.

The economic danger of a long pre-electoral period is that the coalition parties will be tempted to ease present policies

aimed at cutting the public sector deficit. As it is the year of eliminating the deficit, interest payments will be paid without real resources being spent, which are posed to be part of the government's programme.

These aims at reducing pensions and maintaining payments and bringing in changes in the health service. The chances of such essential reforms being passed this year are not in any way wonderful. In a pre-electoral situation, they may be abandoned.

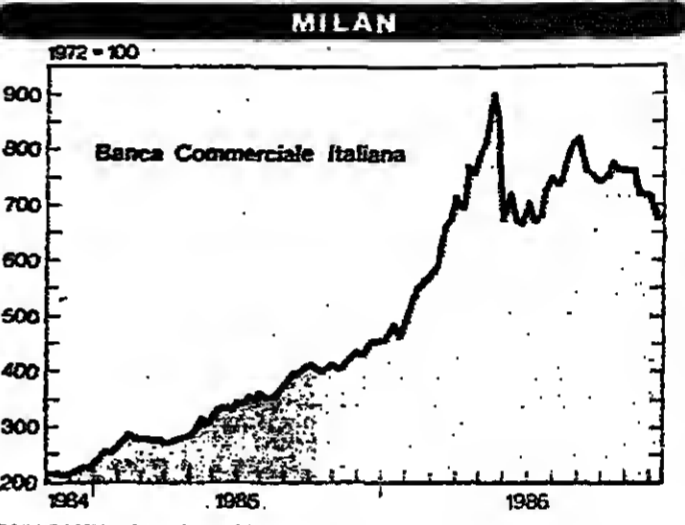
There is always the threat of new spending plans being adopted to buy off powerful interest groups. This could mean a single greater expenditure to reduce unemployment, which remains stubbornly at about 11 per cent in spite of the best achievements in jobs creation in the employment in the first half of the year by 226,000. The government is committed to spending no less than 120,000bn on investment over the next three years, it says. It will create more than 800,000 new jobs.

The private sector also views the possibility of a relaxation of monetary policy. Although corporate investment is modest by any standards, real interest rates for business activity remain the highest in Europe. The rate of Italy's discount rate has cut by three percentage points to 12 per cent this year, expected to lose another percentage point next year, with a fall in inflation of 1 per cent. Inflation this year has averaged 6 per cent.

The outcome of the public and private sector negotiations covering the next three years of the rate of inflation will obviously be an important influence on costs and prices. Real gross salaries risen by about 1 per cent year and the Bank of Italy expects the pay deals to average 1.5 per cent over the next three years of 1987, the impact of which on unit labour costs will be reduced to 4 per cent, the productivity increases.

© Giovanni Galia, *Financial Times*, page 7.

Barometer set at fair



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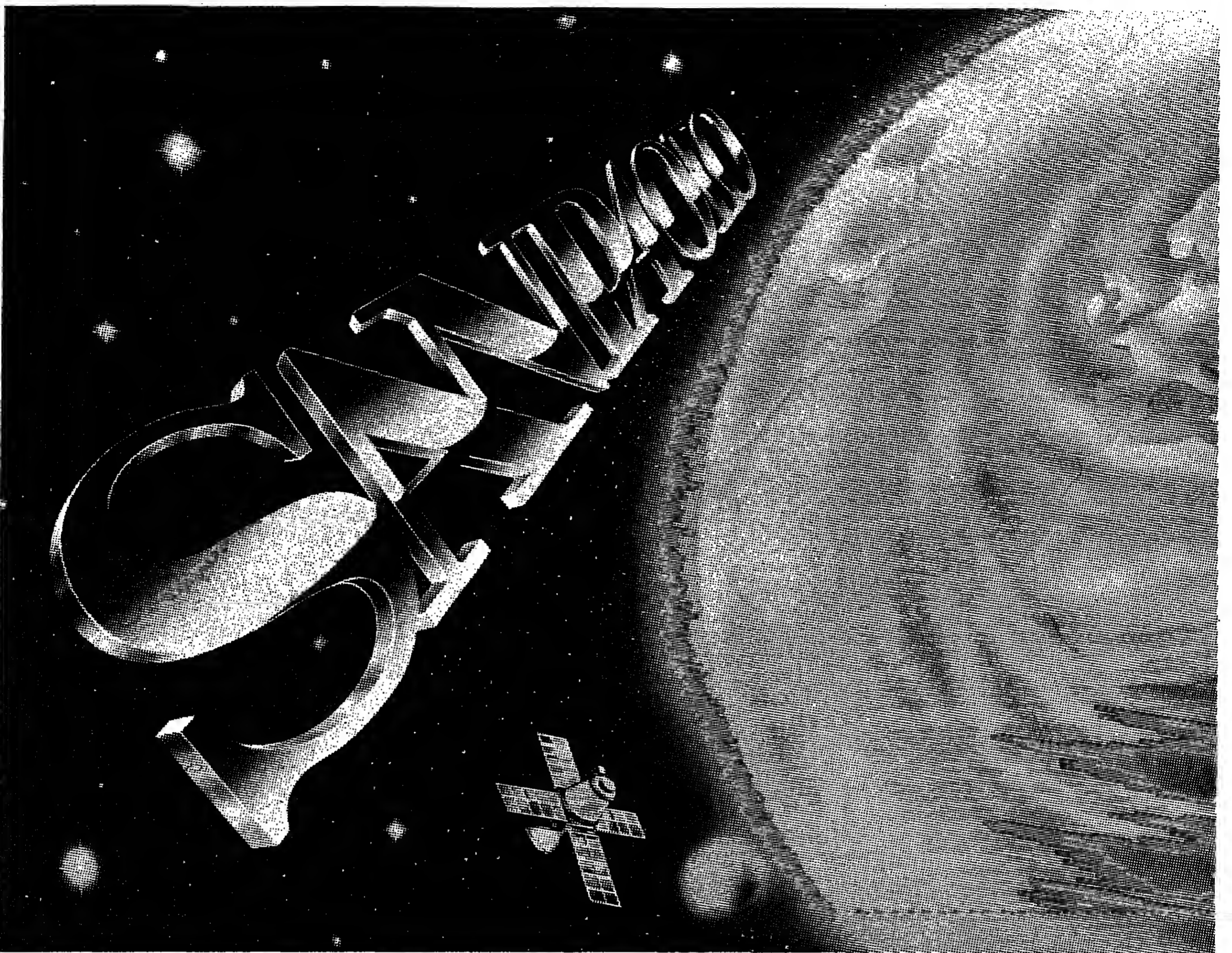
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Giovanni Goria
page 1

Business in Italy

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FINANCE

ITALIANO

Italian Banking 4

The boom in unit trusts Sector attracts \$48bn in only two years

THE BOOM months may be over on the Milan Bourse, and net receipts have been on a steady decline since July, but Italy's unit trust movement, just past its second birthday, remains an important part of the country's developing capital markets.

Authorised initially by legislation in 1983, the unit trusts (or mutual funds) quickly established themselves as the hottest new investment tool around. As the Milan market went through its extraordinary bull run of 1985 and the first half of this year, the unit trusts kept pace, growing more dramatically than comparable sectors in other European countries.

Since 1984, some 58 unit trusts have sprung into existence, attracting a total of US\$47.6bn in two years, or nearly as much as the UK unit trust industry has attracted over the last generation. It took 20 months (from July 1984 to February 1986) to attract the first million savers to the unit trusts; the second million investors subscribed in only five months (from March to July this year) and the level of unit trust holders now stands at 2.4m.

Obviously the boom was an important reason for the rapid growth, but so was the mere appearance of unit trusts, which were free of capital gains taxes and provided a managed portfolio of government securities and equities. Italy is a country which still has exchange controls and also the highest savings ratio in the world (about 23 per cent of disposable income).

The 58 trusts now operating (the number is expected to reach 72 by the early months of the New Year) hold shares equivalent to 12.3 per cent of the US\$132bn capitalisation of the Milan Bourse. During the boom period the trusts poured liquidity into the market, thus helping to inflate prices. Now, the trusts are viewed by Milan financial analysts as playing a stabilising role. The market may be flat, but the trusts are not disinvesting notably.

As of October this year, the portfolio composition of the 58 unit trusts showed that roughly 27.8 per cent of the US\$7.6bn was invested in Italian shares. About 56.4 per cent of the overall trust movement was placed in Italian government securities and 5.4 per cent and 2.5 per cent respectively were in corporate straight and convertible bonds.

Although the unit trusts may invest up to ten per cent of their portfolio in foreign securities without incurring a 15 per cent non-interest bearing deposit requirement, the Italian unit trusts are, on average, not invested abroad up to this limit. This is generally explained not as a lack of interest, but because of a lack of trained fund managers with international investment experience and know how.

At home, where the leading 20 quoted shares on the Milan Bourse account for 75 per cent of total market capitalisation, the unit trusts have a substantial presence. The unit trusts now own, collectively, 18 per cent of Generali, the biggest

investment banker who is starting his own unit trust, said recently. "The mutual funds have only just begun their period of growth in our country and I believe they have reached only a certain segment of the saving community. There are areas of savings which are still virgin and unexplored."

Mr Marco Vitale, chairman of Arca, the fourth largest unit trust with lire 5,000 bn of assets and 128,000 savers, said that he was proud of Arca's performance since January of this year—50 per cent. But performance alone should not be the criterion for judging the new unit trusts, he said in a market traditionally coloured by a desire for short-term capital gains.

"We want repeat investors, long-term small savers," Mr Vitale reckoned that the flow of liquidity from the unit trusts certainly was an important aspect of the 1985-1986 market boom, and a sizeable correction was required. As the big groups had now tapped the market for record sums it was no longer of use to them.

But other companies would come to market and the unit trusts would continue to play an important role, albeit in a more selective environment, he said. Indeed, up to 147 companies are hoping to offer new issues on the bourse over the next three years, which would nearly double the number of quoted companies.

There are various problems in the Italian unit trust industry, according to analysts and the fund managers themselves. Among them is the fact that several of the funds are operated by the big banks and their own investment directors, or former directors. That tends to reinforce the market rigging which traditionally has occurred among big banks and insurance groups on the bourse.

A key problem is that as unit trust industry is very young in Italy, many of the 2.4m savers do not fully understand the concept of a medium-term hold, and tend to confuse the movement of unit trust values with those of shares. A culture of medium-term investment in unit trusts has certainly not yet taken root in Italy, and, until it does, the trusts will be at least somewhat susceptible to the whims of inexperienced savers.

Italy's Unit Trusts

Figures in billions of lire 1986

	Gross Redemp.	Net Receipts
Jan	4,576	268
Feb	4,621	309
March	4,823	459
April	6,681	529
May	6,272	589
June	4,706	1,162
July	3,077	708
Aug	2,310	256
Sept	2,697	737
Oct	2,689	942
Nov	2,372	1,402
Dec	2,770	970
Total (11 months)	44,844	7,361
Total funds held by 58 unit trusts as at November 30, 1986	65,264	(947.6bn.)

insurance group, 18.5 per cent of Olivetti, nearly 16 per cent of the state-controlled Banca Commerciale Italiana, more than 30 per cent of Montedison and nearly ten per cent of Mediobanca the merchant bank. That is a powerful position to be in, and helps to explain why a minor controversy has developed over whether the Italian unit trusts should have voting rights at annual shareholders' meetings.

The average performance of the unit trusts, since the shake-out on the bourse last May, has become distinctly lacklustre of late. While the average performance over the last 12 months is an impressive 50 per cent for equity-oriented funds, the six-month performance (to October 1986) was 5.6 per cent, and the three-month performance just 2.4 per cent.

Mr Jody Vender, a young



● Marco Vitale, chairman of Arca — "we want repeat investors, long-term small savers," he says
● Right: the Milan Bourse.



The Bank of Italy's role

Preparing for further reforms

IT IS widely held inside and outside Italy that the Bank of Italy is something of a jewel among the country's institutions. In fulfilling its responsibilities for managing and supervising the banking and credit system, it has remained remarkably faithful to its own standards and concepts of the national interest. Crucially, it is largely free of the party political rivalries which permeate so many aspects of national life.

Most leading politicians are aware of its value and importance and are sensitive to any accusations that they are threatening its hallowed independence. In practice, of course, this independence is conditioned by the bank's relationships with the government of the day and by the need to organise a measure of political consensus in support of its regulation of the credit system.

There is probably no period which is not a testing one for the bank's relationships with the politicians. They need to be handled with skill by both sides and, generally, the bank makes a better job of it than the politicians. The bank's present leadership, under Dr Carlo Azeglio Ciampi, has scored some resounding successes in recent years: from organising a private sector rescue for the Banco Ambrosiano to the governor's effective proselytising of the case for urgent and effective restoration of public sector finances.

In addition, the bank has been

propelling the Italian financial system with cautious skill towards the acceptance of market forces and away from administrative controls.

The task of organising political support for necessary legislative initiatives is at the forefront of the bank's present activities because of the rapid changes in global financial markets. If Italy is to position itself to become the third industrial and economic power in Western Europe after West Germany and France, it needs to cover a lot of ground very quickly in liberalising its financial system.

Dr Ciampi's role in this activity is obviously crucial and considerably more effective than many of his critics realise. The political strength of his position derives both from the fact that he is not appointed for any fixed term, unlike most other central bank governors, and that he is able to mobilise the bank's considerable resources behind clearly thought-out positions.

The central bank is now devoting a lot of its energies to developing the appropriate policies and proposals for both liberalising the Italian credit system and regulating it more efficiently. Much emphasis is being put on the need to update the 1936 Banking Law, the legislative core of the banking system, and to integrate into it the myriad of amendments which have tended to respond to new problems and developments on a piecemeal basis.

During the course of several years this year, Dr Ciampi has disclosed his priority aims for internal developments within the credit system and for changes in the regulatory framework.

In the first category falls the need for faster development of merchant banking in Italy. He is particularly concerned to

ensure a supply of new equities capable of soaking up some of the huge liquidity flowing through investment funds. He wants intermediaries which will "make a significant contribution to advising businesses to seek stock market listing when their prospects and size are adequate."

In his annual speech to Bank of Italy shareholders at the end of May, and on other occasions, the governor has called for "a quantum leap" in the use of information to raise the efficiency of banking services. The ramshackle nature of the payments system, which imposes delays on cheque clearing many times longer than in Britain or West Germany, is a particular source of concern.

Many Italian banks have invested heavily in new technology without delivering all of the expected gains. As Dr Ciampi has said, benefits can be obtained "not so much through additional investment in equipment as through better application of existing systems."

On the regulatory front, the governor and his colleagues are emphatic about the need to legislate for industrial companies taking equity participation in banks. With the corporate sector flush with money and displaying a growing interest in acquiring holdings in banks, Dr Ciampi believes that the central bank can no longer hold the line by relying on moral persuasion.

In practice, it is a matter of the bank dissuading company X from taking anything more than a nominal stake of under 5 per cent in bank Y.

The fear is clear enough: that a bank could become the financial base of an industrial company to the eventual detriment of both. The Italian past is rich in precedent. Many of the country's large banks had substantial

holdings of corporate equities at the time of the depression and were left holding worthless paper when the companies crashed. IRI, the Italian state holding company, was born out of this debacle in 1953 and became the owner of the casualty banks and of the companies.

The Bank of Italy is not seeking to keep companies out of banks altogether, but it wants to limit their holdings and regulate the nature of the relationship in such a way as to ensure independent management of the banks.

Another regulatory priority is the introduction of "forms of prudential control" on non-bank businesses which are becoming such important vehicles of financial change. One aspect concerning Dr Ciampi is whether there is enough public understanding that institutions such as investment funds, do not have access to lending of last resort.

"This needs to be understood both by these businesses, which are responsible for the management of financial resources, and by savers, who must be aware that the value of their investments is variable and depends on market developments."

The growing sophistication of banking and financial markets risks leaving behind members of the Italian savings bank sector. There are two aspects to the central bank's thinking on their future. One is the need to remove residual regulations, which are both irrelevant and an obstacle to their participation in competitive banking.

The other is the need to achieve greater concentration of savings banks, many of which are too small in capital and geographical reach to be able to offer anything like a full range of banking services.

The difficulty is that mergers

are blocked by a mixture of local pride and entrenched interests. Only once in the last six years have two savings banks pooled their assets. One idea being examined in the bank is to draw a distinction between the management of their banking activities and that of their charitable and communal service work (which is the destination of up to half their profits).

The attraction of this approach is that all members of boards of directors would retain a function, either in overseeing the bank's management or its charitable work. Thus, a merger would not mean the liquidation of an entire board or boards.

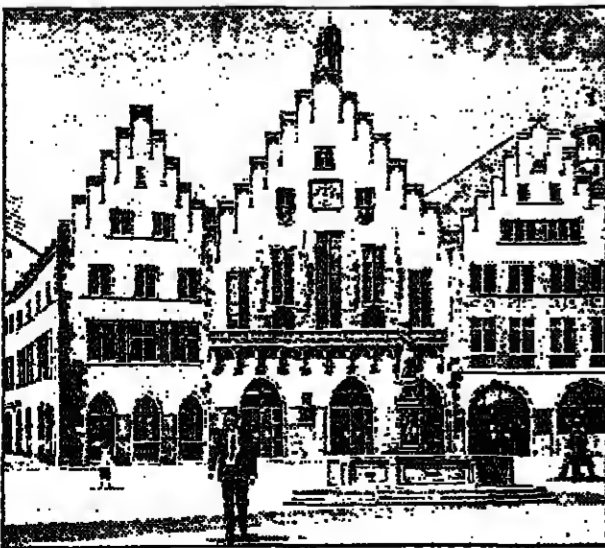
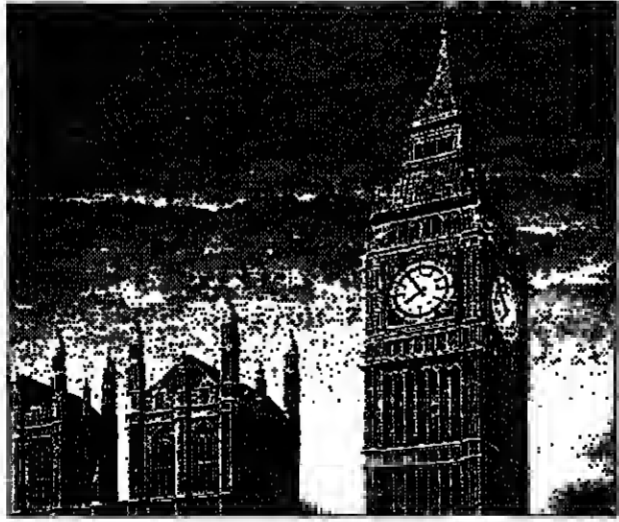
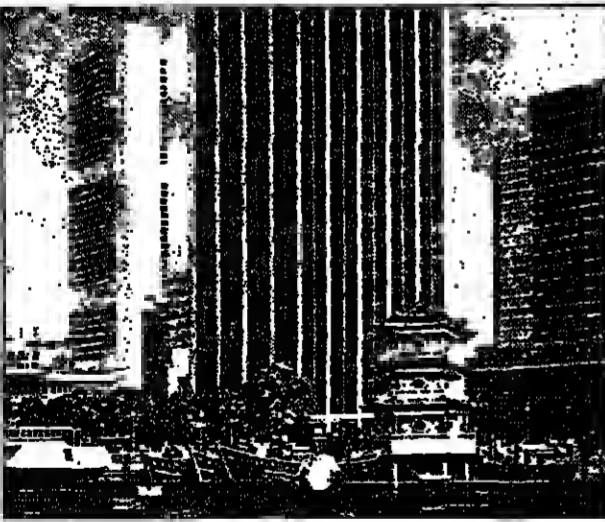
This approach might also provide the eventual basis for electing the presidents and vice-presidents of savings banks. At present, this is the increasingly controversial prerogative of the politicians in association with the central bank.

In November, the parties made a superhuman effort to clear a backlog of 150 posts and in the process attracted much public ridicule, which even touched Dr Ciampi and Dr Mario Sarcinelli, the Director General of the Treasury. Both men turned up for an inter-ministerial committee which was supposed to endorse a list of nominees, informally agreed by the parties and acceptable to the central bank, only to find that a fresh political squabble had broken out.

They had to withdraw to allow a ministerial meeting to take itself into a party committee, which took until the early hours of the morning to resolve the problem. Everyone, including some party leaders, is now pondering on how to avoid such unseemly wrangles in the future.

John Wyles

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Foreign banks

Shrewd move by Deutsche Bank

THE MOST important development in Italy's foreign banking community this year was the purchase this month by Deutsche Bank of West Germany of the 98-branch Banca d'America e d'Italia (BAI), the profitable Italian bank subsidiary of the Bank of America.

Deutsche Bank, in paying US\$ 603 million for 98.3 per cent of BAI, may have paid a hefty premium over book value (US\$ 321 million), but the West German banking group is generally reckoned to have made a shrewd acquisition. In one leap, Deutsche Bank now moves from a one-branch Milan operation to a nationally distributed branch network with US\$12.5 bn of total deposits, US\$ 4.2 bn of total assets and 0.9 per cent return on assets, double the average among Italian banks. The Bank of America subsidiary has a successful presence in retail banking and also runs the 1.3 million cardholder Visa-BankAmericard plastic card system.

The Deutsche Bank takeover also represents the largest foreign takeover of an Italian bank, even if the transaction was between two foreign banks. The previous record was last year's US\$130 million takeover by Citibank of the state-owned 43-branch Banca Centro Sud, another cash-rich network with US\$1 bn deposits.

The Bank of Italy says that it is bappy for foreign banks to increase their presence in the Italian market, in part in order to spur competition in the retail field where Italian banks are notoriously inefficient.

Notably, the Deutsche Bank acquisition, Italy's foreign bank (Midland of the UK was the latest to arrive last January) now operate 198 branches and 55 representative offices up and down the Italian peninsula.

Two-thirds of the foreign banks are headquartered in Milan, which with its Northern European business environment is considered more suitable than Rome.

The Italian economy is certainly on a growth phase and Mr Giannino Parravicini, president of the Italian Bankers' Association (ABI) notes that "this market is too interesting to be ignored by foreign banks". But four foreign banks made losses last year and Mr Parravicini acknowledges that as most foreign banks lack a domestic

deposit base, the high cost of interbank funding is making margins tighter than ever. The effect of costly interbank deposits and the need to compete with Italian banks, which are lending at one or two points below the prime, is causing what Mr Parravicini terms, "a process of severe adjustment" among foreign banks.

While several banks fond themselves in difficulties last year, losses were made by Standard Chartered and Irving Trust, no foreign bank has performed as disastrously as the troubled Barclays Bank subsidiary in Italy.

Barclays has faced a range of problems in recent years, including an embarrassing involvement with a machine tool leasing venture whose president was placed under criminal investigation for fraud. That was not the end of the bank's write-offs which were strident in the years 1982, 1983 and 1984.

Beyond the leasing fraud, however, Barclays, by its own admission, embarked upon a dramatic expansion programme which saw the bank trying, in the words of one executive, "to be all things to all people."

Although Barclays was right to expand in financial services, it has bloated its staff numbers in recent years and made a strategic error in operating downmarket to serve small and medium-sized customers. The bank's loan portfolio of L550bn was, at the end of 1984, riddled with bad debts.

The result was that last year Barclays in Italy incurred losses totalling L52bn, a deficit which wiped out the bank's L37bn nominal Italian capital base and required an emergency rescue (a capital injection of L33bn) from the London head office.

The crisis at Barclays' Italian headquarters in Milan led to the dismissal of 172 employees last May, at the time equal to roughly half of Barclays' branch staff.

This action, unprecedented in Italian banking, where strong trade unions have prevented similar dismissals, did not succeed as planned. The unions announced strikes, a difficult summer of negotiations ensued and, on October 15, Barclays withdrew the dismissals.

What it did instead was to pay off 46 middle-level executives

and 76 clerical staff with redundancy money, thus achieving at least part of its staff cuts by means of "resignations" rather than dismissals.

The problem of heavy bad debts was compounded by the fact that Barclays' revenues in Italy were not last year, and are not this year, sufficient to cover operating costs. The present year is likely to end in a L10bn loss. Next year is also expected to see Barclays' Italian operations in loss and the bank hopes that in 1988 it will break even once again.

To repair the damage, the bank is taking several drastic steps. Taken together, the measures amount to a wholesale restructuring of Barclays' strategy and services in Italy.

The first step was to dispatch from London Mr Giles Cutayar, an assistant general manager, who has been charged with putting out the fire. Mr Cutayar was initially scheduled to stay only until the end of the year, but he has now been made a permanent executive of the Italian bank subsidiary.

His arrival was accompanied by the London capital injection to cover loan write-offs. Mr Gian Arco Petrelli, managing director of the bank, meanwhile was restructuring the poor quality loan portfolio.

When Barclays' problems began, in 1984-85, the L550bn loan book was 60 per cent retail and 40 per cent corporate. In other words, L330bn of the loans were retail. Mr Petrelli found a starting L100bn of problem debts, 70 per cent of which he decided were non-recoverable.

The 1984 accounts therefore included a L25bn write-off, which resulted in a small 1984 loss. The 1985 accounts included a L45bn write-off, plus L7bn trading losses, hence the L52bn deficit.

The remaining L30bn problem loans were expected to be recovered, and L10bn has already been collected.

The remaining L20bn had debts, which Barclays says it hopes to recover in the next four years. Some have been removed from the loan portfolio, Mr Petrelli says that they have been "frozen", but are not provided for otherwise.

The bank called in most of the remaining retail loans, and now has only L33bn of retail lending in its portfolio, against L330bn

18 months ago. The loan book stands at L550bn (around L100bn of new business has replaced the L100bn bad debts), which L517bn is in corporate lending.

The number of loan accounts has also been drastically reduced, from a total of 2,000 to just 800. Earlier the 2,000 accounts consisted of 1,600 retail and 400 corporate accounts. Today, there are 320 retail and 470 corporate loan accounts.

The calling-in of retail loans accounts was accompanied by a campaign to get rid of most retail depositors as well. In many cases, the bank simply wrote letters to clients telling them that their accounts are too small and should be taken elsewhere. The goal was to save on handling costs.

Meanwhile, the bank moved to eliminate many of its services: it has ceased operating in many areas, including payment of utilities, bills, taxes and pensions, custody of share certificates, storage boxes and loans to individuals and small firms, cashing and issuing of travellers cheques and domestic collection services.

The staff reductions were another attempt at cost savings, and the prospect of more "resignations" over the next year or so cannot be ruled out. Mr Cutayar has also been reorganising management lines. Some senior executives are believed to have been asked to leave and several people from the UK head office are likely to arrive shortly.

Because of the bank's cuts and problems, its deposit base has been eroded substantially, from L107bn down to little more than L60bn in less than a year. The aim now is to concentrate Barclays banking activities in Italy in the corporate, treasury and correspondent areas as well as limited retail banking.

The main problem facing managers such as Mr Cutayar and Mr Petrelli is that in spite of the "180 degree turn" they say they have made, it will not be generated areas overnight. Profitability in new areas is embarked upon an essential restructuring programme, but it will still face a difficult 1987.

Alan Friedman

Italian Banking 9

Profile: Istituto San Paolo di Torino

Expansion by acquisition



San Paolo has grown rapidly in Italy and has become a major player in the ECU bond market under the leadership of the Yale-educated Mr Gianni Zandano, the chairman.

AS THE 61st ranking bank in the world, the Turin-based Istituto San Paolo Di Torino is not exactly a household name. But in Italy, where the public credit institute has expanded by means of several acquisitions in recent years, San Paolo has earned a degree of esteem which is rather rare—the bank is highly respected by other banks.

a colleague are joining the board of Hambros PLC and Hambros Bank, while a Hambros executive will join the boards of Banca Provinciale Lombarda and Banco Lariano.

San Paolo, which on a group level now has nearly US\$41bn of total assets, 630 branches and a return on assets (ROA) well above the national average (0.73 per cent), is juridically comparable to Britain's Trustee Savings Bank. Unlike the latter, however, San Paolo has no shareholders to speak of. What San Paolo does have, however, is hefty cash reserves, and a desire to expand its activities.

used his domestic Italian branch base to become an important player in the Euro-market. San Paolo's other strategy has been to consolidate successes in market niches. Thus, the bank is one of the leading players in the European Currency Unit (ECU) market and a top underwriter of Ecu bonds and credits.

San Paolo is also Italy's leading bank when it comes to trade finance, with trade-related lending equivalent to nearly 30 per cent of the bank's total advances.

Merchant banking

Mediobanca and Sige in the lead

THE GROWTH of the Milan Bourse, the arrival of new units with US \$47bn of funds among them, the launch of numerous new non-bank intermediaries and the desire of more than 100 private companies to seek stock market quotations—these are all elements fuelling the debate in Italian financial circles about the need to nurture home-grown "merchant banks."

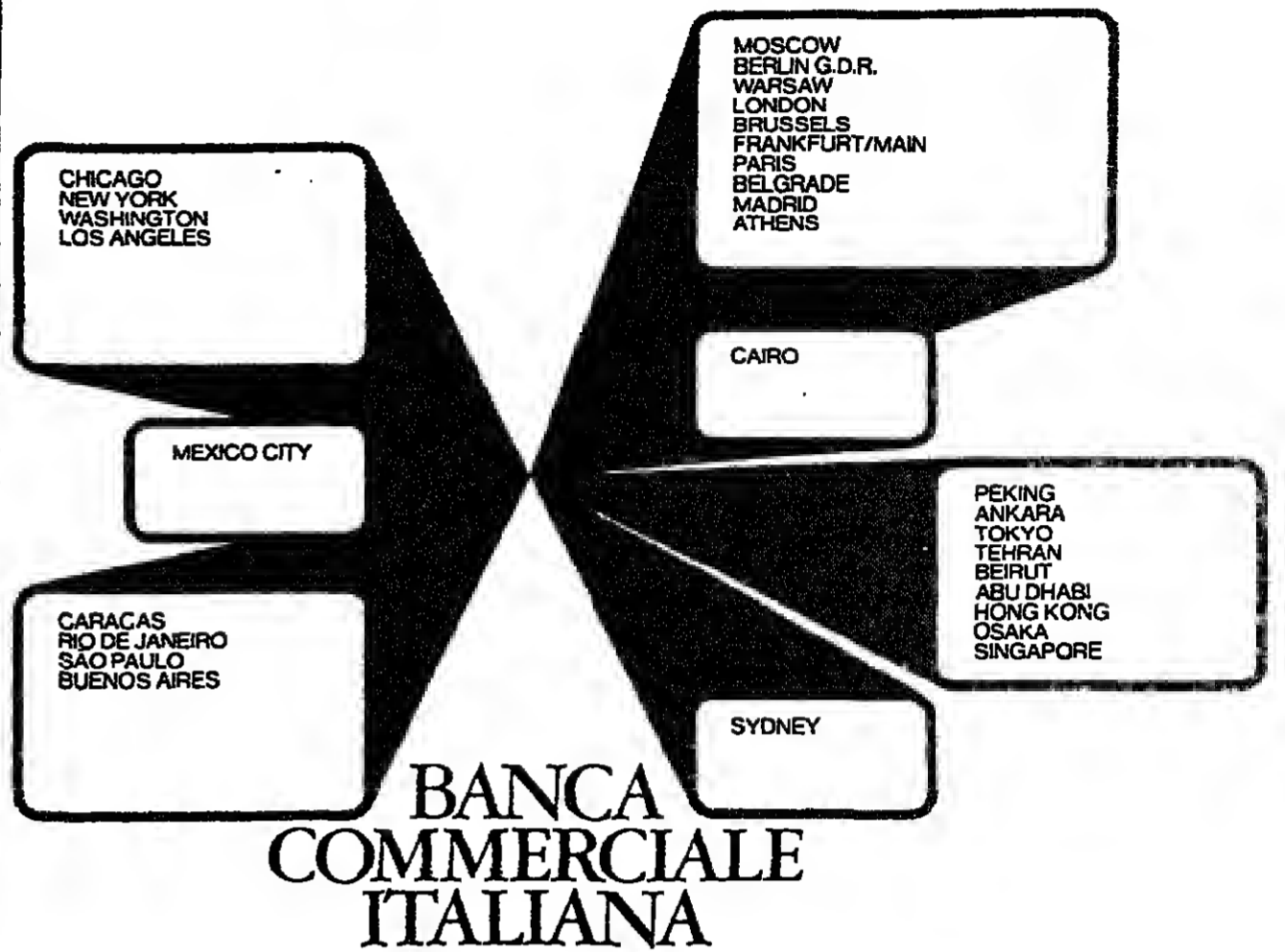


Mr Francesco Cingano, joint general manager of Banca Commerciale Italiana (BCI) and a board member of Mediobanca, says the country's leading merchant bank has broadened its client base recently.

deal maker, and Sige, the merchant bank which is rising rapidly to challenge Mediobanca's supremacy. Several smaller institutions, such as Mr Guido Roberto Vitale's Enromohliare and Mr Jody Vender's Sopaf have found niches in the market, but these are not by any means comparable with Mediobanca and Sige.

been increasing its business steadily, often at the expense of Mediobanca. Sige has bought Benetton, Coman (the Fiat robotics subsidiary), Assitalia (the state insurer) and many other new issues to market this year, and is viewed by senior fund managers in London and New York as a dynamic and resourceful merchant bank.

The main markets? BCI covers them



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